



**ECTOR COUNTY HOSPITAL DISTRICT  
BOARD OF DIRECTORS FINANCE COMMITTEE MEETING  
OCTOBER 7, 2025 – 4:30 p.m.  
MEDICAL CENTER HOSPITAL BOARD ROOM (2<sup>ND</sup> FLOOR)  
500 W 4<sup>TH</sup> STREET, ODESSA, TEXAS**

**AGENDA (p.1)**

- I. CALL TO ORDER .....Bryn Dodd, Chairman**
- II. REVIEW OF MINUTES FOR SEPTEMBER 9, 2025 MEETING .....Bryn Dodd (p.2-3)**
- III. CONFLICT OF INTEREST DISCLOSURE BY ANY BOARD MEMBER**
- IV. PUBLIC COMMENTS ON AGENDA ITEMS**
- V. ITEMS FOR DISCUSSION/CONSIDERATION**
  - A. FINANCE COMMITTEE ..... Bryn Dodd**
    - 1. Financial Report for Month Ended August 31, 2025..... Grant Trollope (p.4-43)
    - 2. Consent Agenda
      - a. Consider Approval of Invita Healthcare Tissue Tracking System-Software Service and License Agreement Renewal. (p.44-45)
      - b. Consider Approval of Vocera Communication Devices Software Support Renewal.(p.46)
      - c. Consider Approval of NRC Health Contract Renewal. (p.47)
      - d. Consider Approval of Huron Consulting Services LLC Contract Renewal. (p.48)
      - e. Consider Approval of Blackbaud Records Contract Renewal.(p.49)
      - f. Consider Approval of MCH Professional Care Funding Agreement Renewal. (p.50-53)
    - 3. Consider Approval of Q-Centrix Master Agreement .....David Graham (p.54-55)
    - 4. Consider Approval of FinThrive Amendment..... Bryan Cox (p.56)
    - 5. Consider Approval of MRI Vitals Monitor Purchase..... Matt Collins (p.57)
- VI. ADJOURNMENT ..... Bryn Dodd**

**ECTOR COUNTY HOSPITAL DISTRICT  
BOARD OF DIRECTORS  
FINANCE COMMITTEE MEETING  
SEPTEMBER 9, 2025 – 4:30 p.m.**

**MINUTES OF THE MEETING**

**MEMBERS PRESENT:** Bryn Dodd, Chairman  
Don Hallmark, Board Member  
Will Kappauf, Board Member  
Nimat Alam MD, Vice Chief of Staff  
Russell Tippin, President/Chief Executive Officer

**MEMBERS ABSENT:** Jeffrey Pinnow, MD, Chief of Staff

**OTHERS PRESENT:** David Dunn, Board Member  
Sylvia Rodriguez-Sanchez, Board Member  
Kim Leftwich, Chief Nursing Officer  
Matt Collins, Chief Operating Officer  
Steve Steen, Chief Legal Counsel  
Dr. Timothy Benton, Chief Medical Officer  
John Grigson, Interim Chief Financial Officer  
Grant Trollope, Assistant Chief Financial Officer  
Kerstin Connolly, Paralegal  
Lisa Russell, Executive Assistant to the CEO  
Various other interested members of the Medical Staff, Employees  
and Citizens

**I. CALL TO ORDER**

Bryn Dodd called the meeting to order at 4:30 p.m. in the Ector County Hospital District Board Room at Medical Center Hospital. Notice of the meeting was properly posted as required by the Open Meetings Laws.

**II. REVIEW OF MINUTES FOR AUGUST 5, 2025 MEETING**

Bryn Dodd asked if the committee had reviewed the minutes of the August 5, 2025 meeting, and if there were any additions or corrections.

Will Kappauf moved, and Don Hallmark seconded the motion to approve the minutes of the August 5, 2025 Finance Committee meeting as presented. The motion carried unanimously.

**III. CONFLICT OF INTEREST DISCLOSURE BY ANY BOARD MEMBER**

No conflicts were disclosed.

#### **IV. PUBLIC COMMENTS ON AGENDA ITEMS**

No comments from the public were received.

#### **V. ITEMS FOR DISCUSSION/CONSIDERATION:**

##### **A. Finance Committee**

1. Financial report for month ended July 31, 2025.

John Grigson, Interim Chief Financial Officer, presented a summary review of the financial reports for the month ended July 31, 2025.

Don Hallmark moved, and Will Kappauf seconded the motion to approve the summary review of the financial reports for the month ended July 31, 2025 as presented. The motion carried.

2. Consent Agenda

- a. Consider Approval of Breakway PromisePoint Access/Community Services Renewal.
- b. Consider Approval of iSTAT Maintenance Service Agreement Renewal.

Don Hallmark moved, and Will Kappauf seconded the motion to approve the items on the consent agenda. The motion carried.

3. Consider Approval of Electronic Telemetry Strips to EMR/Waveform Management.

Kim Leftwich, Chief Nursing Officer, presented the Electronic Telemetry Strips to EMR/Waveform Management purchase. This purchase will allow the ability to have telemetry monitoring strips cross to EMR electronically and to be available to physicians at all times to make timely care decisions.

Don Hallmark moved, and Dr. Nimat Alam seconded the motion to approve the Electronic Telemetry Strips to EMR/Waveform Management purchase as presented. The motion carried.

#### **ADJOURNMENT**

There being no further business, the meeting was adjourned at 4:47 p.m.

Respectfully submitted,



Will Kappauf, Board Secretary  
Ector County Hospital District Board of Directors

**ECTOR COUNTY HOSPITAL DISTRICT  
MONTHLY STATISTICAL REPORT  
AUGUST 2025**

	CURRENT MONTH					YEAR-TO-DATE				
	ACTUAL	BUDGET		PRIOR YEAR		ACTUAL	BUDGET		PRIOR YEAR	
		AMOUNT	VAR.%	AMOUNT	VAR.%		AMOUNT	VAR.%	AMOUNT	VAR.%
<b><u>Hospital InPatient Admissions</u></b>										
Acute / Adult	1,258	1,190	5.7%	1,232	2.1%	12,855	13,787	-6.8%	12,967	-0.9%
Neonatal ICU (NICU)	29	18	61.1%	37	-21.6%	253	211	19.9%	224	12.9%
<b>Total Admissions</b>	<b>1,287</b>	<b>1,208</b>	<b>6.5%</b>	<b>1,269</b>	<b>1.4%</b>	<b>13,108</b>	<b>13,998</b>	<b>-6.4%</b>	<b>13,191</b>	<b>-0.6%</b>
<b><u>Patient Days</u></b>										
Adult & Pediatric	4,899	4,365	12.2%	4,709	4.0%	50,541	50,536	0.0%	49,903	1.3%
ICU	433	435	-0.5%	463	-6.5%	4,840	5,034	-3.9%	4,961	-2.4%
CCU	457	421	8.6%	450	1.6%	4,861	4,879	-0.4%	4,769	1.9%
NICU	545	282	93.3%	530	2.8%	4,402	3,307	33.1%	3,525	24.9%
<b>Total Patient Days</b>	<b>6,334</b>	<b>5,503</b>	<b>15.1%</b>	<b>6,152</b>	<b>3.0%</b>	<b>64,644</b>	<b>63,756</b>	<b>1.4%</b>	<b>63,158</b>	<b>2.4%</b>
Observation (Obs) Days	653	653	0.0%	664	-1.7%	7,987	7,559	5.7%	7,216	10.7%
Nursery Days	304	285	6.7%	386	-21.2%	3,068	3,297	-6.9%	3,433	-10.6%
<b>Total Occupied Beds / Bassinets</b>	<b>7,291</b>	<b>6,441</b>	<b>13.2%</b>	<b>7,202</b>	<b>1.2%</b>	<b>75,699</b>	<b>74,612</b>	<b>1.5%</b>	<b>73,807</b>	<b>2.6%</b>
<b><u>Average Length of Stay (ALOS)</u></b>										
Acute / Adult & Pediatric	4.60	4.39	4.9%	4.56	0.8%	4.69	4.38	6.9%	4.60	1.9%
NICU	18.79	15.67	20.0%	14.32	31.2%	17.40	15.67	11.0%	15.74	10.6%
<b>Total ALOS</b>	<b>4.92</b>	<b>4.56</b>	<b>8.0%</b>	<b>4.85</b>	<b>1.5%</b>	<b>4.93</b>	<b>4.55</b>	<b>8.3%</b>	<b>4.79</b>	<b>3.0%</b>
Acute / Adult & Pediatric w/o OB	5.57			5.59	-0.3%	5.57			5.39	3.2%
<b>Average Daily Census</b>	<b>204.3</b>	<b>177.5</b>	<b>15.1%</b>	<b>198.5</b>	<b>3.0%</b>	<b>193.0</b>	<b>190.3</b>	<b>1.4%</b>	<b>188.0</b>	<b>2.7%</b>
<b>Hospital Case Mix Index (CMI)</b>	<b>1.7062</b>	<b>1.7180</b>	<b>-0.7%</b>	<b>1.6967</b>	<b>0.6%</b>	<b>1.7436</b>	<b>1.7180</b>	<b>1.5%</b>	<b>1.7201</b>	<b>1.4%</b>
<b>CMI Adjusted LOS</b>	<b>2.88</b>	<b>2.65</b>	<b>8.8%</b>	<b>2.86</b>	<b>1.0%</b>	<b>2.83</b>	<b>2.65</b>	<b>6.7%</b>	<b>2.78</b>	<b>1.6%</b>
<b><u>Medicare</u></b>										
Admissions	484	486	-0.4%	468	3.4%	5,098	5,639	-9.6%	5,229	-2.5%
Patient Days	2,643	2,510	5.3%	2,702	-2.2%	28,321	29,140	-2.8%	28,546	-0.8%
Average Length of Stay	5.46	5.16	5.7%	5.77	-5.4%	5.56	5.17	7.5%	5.46	1.8%
Case Mix Index	1.9610	1.9465	0.7%	2.0536	-4.5%	1.9913	1.9465	2.3%	1.9673	1.2%
<b><u>Medicaid</u></b>										
Admissions	138	121	14.0%	145	-4.8%	1,341	1,396	-3.9%	1,347	-0.4%
Patient Days	528	468	12.8%	618	-14.6%	5,336	5,404	-1.3%	5,472	-2.5%
Average Length of Stay	3.83	3.87	-1.1%	4.26	-10.2%	3.98	3.87	2.8%	4.06	-2.0%
Case Mix Index	1.0639	1.1174	-4.8%	1.1296	-5.8%	1.2164	1.1174	8.9%	1.1120	9.4%
<b><u>Commercial</u></b>										
Admissions	462	382	20.9%	407	13.5%	4,306	4,419	-2.6%	4,186	2.9%
Patient Days	2,099	1,583	32.6%	1,745	20.3%	19,547	18,309	6.8%	18,293	6.9%
Average Length of Stay	4.54	4.14	9.6%	4.29	6.0%	4.54	4.14	9.6%	4.37	3.9%
Case Mix Index	1.6125	1.6559	-2.6%	1.5182	6.2%	1.6322	1.6559	-1.4%	1.6476	-0.9%
<b><u>Self Pay</u></b>										
Admissions	179	189	-5.3%	217	-17.5%	2,016	2,195	-8.2%	2,103	-4.1%
Patient Days	929	795	16.9%	930	-0.1%	9,481	9,231	2.7%	9,157	3.5%
Average Length of Stay	5.19	4.21	23.4%	4.29	21.1%	4.70	4.21	11.8%	4.35	8.0%
Case Mix Index	1.7617	1.5885	10.9%	1.5432	14.2%	1.7078	1.5885	7.5%	1.5674	9.0%
<b><u>All Other</u></b>										
Admissions	24	30	-20.0%	32	-25.0%	347	349	-0.6%	326	6.4%
Patient Days	135	144	-6.3%	157	-14.0%	1,959	1,671	17.2%	1,690	15.9%
Average Length of Stay	5.63	4.80	17.2%	4.91	14.6%	5.65	4.79	17.9%	5.18	8.9%
Case Mix Index	2.1008	2.0742	1.3%	2.7237	-22.9%	2.1604	2.0742	4.2%	2.1309	1.4%
<b><u>Radiology</u></b>										
InPatient	5,062	4,590	10.3%	4,726	7.1%	52,662	53,184	-1.0%	52,137	1.0%
OutPatient	8,661	8,526	1.6%	9,093	-4.8%	93,111	98,744	-5.7%	94,518	-1.5%
<b><u>Cath Lab</u></b>										
InPatient	666	656	1.5%	664	0.3%	7,284	7,589	-4.0%	7,566	-3.7%
OutPatient	428	537	-20.3%	583	-26.6%	4,278	6,220	-31.2%	6,042	-29.2%
<b><u>Laboratory</u></b>										
InPatient	87,179	78,757	10.7%	86,195	1.1%	920,156	912,438	0.8%	902,721	1.9%
OutPatient	68,395	69,350	-1.4%	73,171	-6.5%	780,759	803,211	-2.8%	776,437	0.6%
<b><u>Other</u></b>										
Deliveries	206	167	23.4%	225	-8.4%	2,007	1,939	3.5%	2,017	-0.5%
<b><u>Surgical Cases</u></b>										
InPatient	265	243	9.1%	250	6.0%	2,670	2,815	-5.2%	2,701	-1.1%
OutPatient	540	522	3.4%	600	-10.0%	5,820	6,039	-3.6%	5,799	0.4%
<b>Total Surgical Cases</b>	<b>805</b>	<b>765</b>	<b>5.2%</b>	<b>850</b>	<b>-5.3%</b>	<b>8,490</b>	<b>8,854</b>	<b>-4.1%</b>	<b>8,500</b>	<b>-0.1%</b>
<b><u>GI Procedures (Endo)</u></b>										
InPatient	94	141	-33.3%	131	-28.2%	1,296	1,633	-20.6%	1,566	-17.2%
OutPatient	151	185	-18.4%	209	-27.8%	1,825	2,140	-14.7%	2,065	-11.6%
<b>Total GI Procedures</b>	<b>245</b>	<b>326</b>	<b>-24.8%</b>	<b>340</b>	<b>-27.9%</b>	<b>3,121</b>	<b>3,773</b>	<b>-17.3%</b>	<b>3,631</b>	<b>-14.0%</b>

**ECTOR COUNTY HOSPITAL DISTRICT  
MONTHLY STATISTICAL REPORT  
AUGUST 2025**

	CURRENT MONTH					YEAR-TO-DATE				
	ACTUAL	BUDGET		PRIOR YEAR		ACTUAL	BUDGET		PRIOR YEAR	
		AMOUNT	VAR.%	AMOUNT	VAR.%		AMOUNT	VAR.%	AMOUNT	VAR.%
<b><u>OutPatient (O/P)</u></b>										
Emergency Room Visits	4,895	5,058	-3.2%	5,023	-2.5%	56,801	58,581	-3.0%	58,203	-2.4%
Observation Days	653	653	0.0%	664	-1.7%	7,987	7,559	5.7%	7,216	10.7%
Other O/P Occasions of Service	19,730	19,257	2.5%	20,387	-3.2%	214,208	223,035	-4.0%	217,553	-1.5%
<b>Total O/P Occasions of Svc.</b>	<b>25,278</b>	<b>24,968</b>	<b>1.2%</b>	<b>26,074</b>	<b>-3.1%</b>	<b>278,996</b>	<b>289,175</b>	<b>-3.5%</b>	<b>282,972</b>	<b>-1.4%</b>
<b><u>Hospital Operations</u></b>										
Manhours Paid	307,898	287,950	6.9%	301,821	2.0%	3,298,551	3,261,999	1.1%	3,160,951	4.4%
FTE's	1,738.1	1,625.5	6.9%	1,703.8	2.0%	1,723.1	1,704.0	1.1%	1,646.3	4.7%
Adjusted Patient Days	11,535	10,710	7.7%	11,853	-2.7%	120,583	123,404	-2.3%	120,812	-0.2%
Hours / Adjusted Patient Day	26.69	26.89	-0.7%	25.46	4.8%	27.36	26.43	3.5%	26.16	4.5%
Occupancy - Actual Beds	55.5%	50.9%	9.2%	53.9%	3.0%	52.4%	54.5%	-3.8%	51.1%	2.7%
FTE's / Adjusted Occupied Bed	4.7	4.7	-0.7%	4.5	4.8%	4.8	4.6	3.5%	4.6	4.5%
<b><u>Family Health Clinic - Clements</u></b>										
Total Medical Visits	583	665	-12.3%	554	5.2%	6,750	6,737	0.2%	5,575	21.1%
Manhours Paid	1,951	1,999	-2.4%	1,847	5.7%	20,781	20,253	2.6%	19,316	7.6%
FTE's	11.0	11.3	-2.4%	10.4	5.7%	10.9	10.6	2.6%	10.1	7.9%
<b><u>Family Health Clinic - West University</u></b>										
Total Medical Visits	755	691	9.3%	796	-5.2%	7,956	7,334	8.5%	7,505	6.0%
Manhours Paid	1,647	1,487	10.7%	1,324	24.4%	17,093	15,782	8.3%	13,250	29.0%
FTE's	9.3	8.4	10.7%	7.5	24.4%	8.9	8.2	8.3%	6.9	29.4%
<b><u>Family Health Clinic - JBS</u></b>										
Total Medical Visits	971	1,017	-4.5%	962	0.9%	10,314	9,764	5.6%	9,949	3.7%
Manhours Paid	1,815	2,046	-11.3%	1,509	20.2%	17,588	19,642	-10.5%	17,554	0.2%
FTE's	10.2	11.6	-11.3%	8.5	20.2%	9.2	10.3	-10.5%	9.1	0.5%
<b><u>Family Health Clinic - Womens</u></b>										
Total Medical Visits	1,236	1,786	-30.8%	1,609	-23.2%	17,298	19,424	-10.9%	18,046	-4.1%
Manhours Paid	3,353	2,729	22.9%	3,415	-1.8%	37,034	29,678	24.8%	35,694	3.8%
FTE's	18.9	15.4	22.9%	19.3	-1.8%	19.3	15.5	24.8%	18.6	4.1%
<b><u>Total ECHD Operations</u></b>										
Total Admissions	1,287	1,208	6.5%	1,269	1.4%	13,108	13,998	-6.4%	13,191	-0.6%
Total Patient Days	6,334	5,503	15.1%	6,152	3.0%	64,644	63,756	1.4%	63,158	2.4%
Total Patient and Obs Days	6,987	6,156	13.5%	6,816	2.5%	72,631	71,315	1.8%	70,374	3.2%
Total FTE's	1,787.6	1,672.2	6.9%	1,749.5	2.2%	1,771.4	1,748.6	1.3%	1,691.0	4.8%
FTE's / Adjusted Occupied Bed	4.8	4.8	-0.7%	4.6	5.0%	4.9	4.7	3.7%	4.7	4.6%
<b>Total Adjusted Patient Days</b>	<b>11,535</b>	<b>10,710</b>	<b>7.7%</b>	<b>11,853</b>	<b>-2.7%</b>	<b>120,583</b>	<b>123,404</b>	<b>-2.3%</b>	<b>120,812</b>	<b>-0.2%</b>
<b>Hours / Adjusted Patient Day</b>	<b>27.45</b>	<b>27.66</b>	<b>-0.7%</b>	<b>26.15</b>	<b>5.0%</b>	<b>28.12</b>	<b>27.13</b>	<b>3.7%</b>	<b>26.87</b>	<b>4.6%</b>
<b>Outpatient Factor</b>	<b>1.8212</b>	<b>1.9462</b>	<b>-6.4%</b>	<b>1.9267</b>	<b>-5.5%</b>	<b>1.8653</b>	<b>1.9356</b>	<b>-3.6%</b>	<b>1.9129</b>	<b>-2.5%</b>
<b>Blended O/P Factor</b>	<b>1.9926</b>	<b>2.1626</b>	<b>-7.9%</b>	<b>2.1082</b>	<b>-5.5%</b>	<b>2.0548</b>	<b>2.1274</b>	<b>-3.4%</b>	<b>2.1105</b>	<b>-2.6%</b>
<b>Total Adjusted Admissions</b>	<b>2,344</b>	<b>2,351</b>	<b>-0.3%</b>	<b>2,445</b>	<b>-4.1%</b>	<b>24,451</b>	<b>27,094</b>	<b>-9.8%</b>	<b>25,233</b>	<b>-3.1%</b>
<b>Hours / Adjusted Admisssion</b>	<b>135.10</b>	<b>125.99</b>	<b>7.2%</b>	<b>126.76</b>	<b>6.6%</b>	<b>138.69</b>	<b>123.55</b>	<b>12.3%</b>	<b>128.67</b>	<b>7.8%</b>
<b>FTE's - Hospital Contract</b>	<b>45.8</b>	<b>53.2</b>	<b>-14.0%</b>	<b>54.0</b>	<b>-15.1%</b>	<b>45.8</b>	<b>57.0</b>	<b>-19.7%</b>	<b>54.8</b>	<b>-16.5%</b>
<b>FTE's - Mgmt Services</b>	<b>43.6</b>	<b>53.7</b>	<b>-18.9%</b>	<b>51.9</b>	<b>-16.1%</b>	<b>55.2</b>	<b>53.7</b>	<b>2.8%</b>	<b>53.7</b>	<b>2.8%</b>
<b>Total FTE's (including Contract)</b>	<b>1,877.0</b>	<b>1,779.1</b>	<b>5.5%</b>	<b>1,855.4</b>	<b>1.2%</b>	<b>1,872.4</b>	<b>1,859.4</b>	<b>0.7%</b>	<b>1,799.5</b>	<b>4.0%</b>
<b><u>Total FTE'S per Adjusted Occupied Bed (including Contract)</u></b>										
	5.04	5.15	-2.0%	4.85	4.0%	5.20	5.05	3.1%	5.00	3.9%
<b>ProCare FTEs</b>	<b>212.5</b>	<b>237.9</b>	<b>-10.7%</b>	<b>208.8</b>	<b>1.8%</b>	<b>208.1</b>	<b>238.4</b>	<b>-12.7%</b>	<b>205.6</b>	<b>1.2%</b>
<b>TraumaCare FTEs</b>	<b>8.3</b>	<b>9.7</b>	<b>-14.0%</b>	<b>8.3</b>	<b>0.1%</b>	<b>8.3</b>	<b>9.0</b>	<b>-8.4%</b>	<b>8.9</b>	<b>-7.4%</b>
<b>Total System FTEs</b>	<b>2,097.9</b>	<b>2,026.7</b>	<b>3.5%</b>	<b>2,072.5</b>	<b>1.2%</b>	<b>2,088.8</b>	<b>2,106.8</b>	<b>-0.9%</b>	<b>2,014.0</b>	<b>3.7%</b>
<b><u>Urgent Care Visits</u></b>										
JBS Clinic	1,544	1,285	20.2%	1,560	-1.0%	14,923	14,887	0.2%	14,942	-0.1%
West University	952	863	10.3%	1,017	-6.4%	9,648	9,995	-3.5%	9,915	-2.7%
<b>Total Urgent Care Visits</b>	<b>2,496</b>	<b>2,148</b>	<b>16.2%</b>	<b>2,577</b>	<b>-3.1%</b>	<b>24,571</b>	<b>24,882</b>	<b>-1.2%</b>	<b>24,857</b>	<b>-1.2%</b>
<b><u>Retail Clinic Visits</u></b>										
Retail Clinic	194	97	100.0%	123	57.7%	1,776	987	79.9%	984	80.5%

**ECTOR COUNTY HOSPITAL DISTRICT  
BALANCE SHEET - BLENDED  
AUGUST 2025**

		PRIOR FISCAL YEAR END			CURRENT
	CURRENT	HOSPITAL	PRO CARE	TRAUMA CARE	YEAR
	YEAR	AUDITED	AUDITED	AUDITED	CHANGE
ASSETS					
CURRENT ASSETS:					
Cash and Cash Equivalents	\$ 9,459,035	\$ 39,080,496	\$ 4,500	\$ -	\$ (29,625,961)
Investments	62,672,076	51,625,680	-	-	11,046,395
Patient Accounts Receivable - Gross	244,609,930	214,878,735	20,514,645	2,184,343	7,032,207
Less: 3rd Party Allowances	(157,074,181)	(137,537,477)	(11,562,038)	(1,672,339)	(6,302,327)
Bad Debt Allowance	(44,629,766)	(38,524,192)	(5,030,483)	(410,000)	(665,091)
Net Patient Accounts Receivable	42,905,982	38,817,066	3,922,124	102,004	64,789
Taxes Receivable	10,825,862	11,080,895	-	-	(255,033)
Accounts Receivable - Other	10,467,553	4,024,723	84,681	-	6,358,149
Inventories	10,732,740	9,707,477	481,637	-	543,626
Prepaid Expenses	6,233,895	5,310,963	154,463	24,531	743,937
Total Current Assets	153,297,142	159,647,300	4,647,405	126,535	(11,124,098)
CAPITAL ASSETS:					
Property and Equipment	533,927,038	521,685,955	403,173	-	11,837,910
Construction in Progress	21,949,988	17,368,743	-	-	4,581,245
	555,877,026	539,054,698	403,173	-	16,419,155
Less: Accumulated Depreciation and Amortization	(394,444,755)	(377,031,484)	(338,723)	-	(17,074,548)
Total Capital Assets	161,432,271	162,023,214	64,449	-	(655,393)
LEASE ASSETS					
Leased Assets	2,337,842	4,190,843	-	-	(1,853,000)
Less Accumulated Amortization Lease Assets	(2,186,660)	(1,956,677)	-	-	(229,984)
Total Lease Assets	151,182	2,234,166	-	-	(2,082,984)
SUBSCRIPTION ASSETS					
Subscription Assets	15,221,935	8,410,917	-	-	6,811,018
Less Accumulated Amortization Subscription Assets	(5,137,022)	(2,749,774)	-	-	(2,387,248)
Total Subscription Assets	10,084,913	5,661,144	-	-	4,423,770
LT Lease Recieivable	5,173,808	6,227,920	-	-	(1,054,111)
RESTRICTED ASSETS:					
Restricted Assets Held by Trustee	4,896	4,896	-	-	-
Restricted Assets Held in Endowment	6,447,355	6,469,359	-	-	(22,005)
Restricted TPC, LLC	1,826,505	1,707,903	-	-	118,602
Investment in PBBHC	44,756,193	30,997,988	-	-	13,758,205
Restricted MCH West Texas Services	2,432,773	2,356,263	-	-	76,510
Pension, Deferred Outflows of Resources	9,844,646	10,795,764	-	-	(951,117)
Assets whose use is Limited	362,317	-	271,068	6,480	84,769
TOTAL ASSETS	\$ 395,814,001	\$ 388,125,916	\$ 4,982,922	\$ 133,015	\$ 2,572,148
LIABILITIES AND FUND BALANCE					
CURRENT LIABILITIES:					
Current Maturities of Long-Term Debt	\$ 1,880,000	\$ 1,880,000	\$ -	\$ -	\$ -
Self-Insurance Liability - Current Portion	2,941,169	3,640,526	-	-	(699,357)
Current Portion of Lease Liabilities	324,818	627,362	-	-	(302,544)
Current Portion of Subscription Liabilities	2,649,626	1,325,425	-	-	1,324,202
Accounts Payable	27,869,366	35,655,859	(1,957,165)	(531,939)	(5,297,389)
A/R Credit Balances	2,764,205	2,596,359	-	-	167,846
Accrued Interest	715,612	214,256	-	-	501,356
Accrued Salaries and Wages	12,505,075	5,947,335	6,995,870	232,095	(670,225)
Accrued Compensated Absences	5,742,317	5,326,543	-	-	415,775
Due to Third Party Payors	12,658,889	8,683,192	-	-	3,975,697
Deferred Revenue	1,599,823	261,004	(22,952)	-	1,361,772
Total Current Liabilities	71,650,901	66,157,860	5,015,753	(299,844)	477,288
ACCRUED POST RETIREMENT BENEFITS					
	19,648,724	31,003,241	-	-	(11,354,518)
LESSOR DEFERRED INFLOWS OF RESOUCES					
	5,926,455	7,050,609	-	-	(1,124,154)
SELF-INSURANCE LIABILITIES - Less Current Portion					
	1,799,851	2,422,562	-	-	(622,711)
LEASE LIABILITIES					
	39,011	2,097,459	-	-	(2,058,448)
SUBSCRIPTION LIABILITIES					
	5,483,572	3,919,443	-	-	1,564,129
LONG-TERM DEBT - Less Current Maturities					
	27,835,864	28,360,398	-	-	(524,533)
Total Liabilities	132,384,378	141,011,572	5,015,753	(299,844)	(13,343,104)
FUND BALANCE	263,429,624	247,114,344	(32,831)	432,859	263,462,454
TOTAL LIABILITIES AND FUND BALANCE	\$ 395,814,001	\$ 388,125,916	\$ 4,982,922	\$ 133,015	\$ 2,572,148

**ECTOR COUNTY HOSPITAL DISTRICT  
BLENDED OPERATIONS SUMMARY  
AUGUST 2025**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<b><u>PATIENT REVENUE</u></b>										
Inpatient Revenue	\$ 64,624,931	\$ 58,306,291	10.8%	\$ 59,671,961	8.3%	\$ 657,735,250	\$ 672,361,027	-2.2%	\$ 630,664,265	4.3%
Outpatient Revenue	64,147,895	67,784,636	-5.4%	66,129,707	-3.0%	693,791,421	758,006,182	-8.5%	700,329,957	-0.9%
<b>TOTAL PATIENT REVENUE</b>	<b>\$ 128,772,826</b>	<b>\$ 126,090,927</b>	<b>2.1%</b>	<b>\$ 125,801,668</b>	<b>2.4%</b>	<b>\$ 1,351,526,672</b>	<b>\$ 1,430,367,209</b>	<b>-5.5%</b>	<b>\$ 1,330,994,222</b>	<b>1.5%</b>
<b><u>DEDUCTIONS FROM REVENUE</u></b>										
Contractual Adjustments	\$ 80,501,354	\$ 80,915,696	-0.5%	\$ 84,535,074	-4.8%	\$ 856,940,447	\$ 928,701,657	-7.7%	\$ 862,715,764	-0.7%
Policy Adjustments	1,332,110	1,373,910	-3.0%	1,211,272	10.0%	13,040,788	14,022,819	-7.0%	12,832,610	1.6%
Uninsured Discount	8,742,470	7,254,434	20.5%	10,004,011	-12.6%	101,995,244	82,834,805	23.1%	83,618,702	22.0%
Indigent	770,491	1,037,095	-25.7%	957,967	-19.6%	12,420,692	11,810,241	5.2%	11,474,170	8.2%
Provision for Bad Debts	10,200,661	7,538,531	35.3%	937,199	988.4%	76,360,101	86,719,483	-11.9%	77,006,959	-0.8%
<b>TOTAL REVENUE DEDUCTIONS</b>	<b>\$ 101,547,086</b>	<b>\$ 98,119,666</b>	<b>3.5%</b>	<b>\$ 97,645,522</b>	<b>4.0%</b>	<b>\$ 1,060,757,271</b>	<b>\$ 1,124,089,005</b>	<b>-5.6%</b>	<b>\$ 1,047,648,205</b>	<b>1.3%</b>
	<b>78.86%</b>	<b>77.82%</b>		<b>77.62%</b>		<b>78.49%</b>	<b>78.59%</b>		<b>78.71%</b>	
<b><u>OTHER PATIENT REVENUE</u></b>										
Medicaid Supplemental Payments	\$ 1,810,333	\$ 1,810,333	0.0%	\$ 1,551,832	16.7%	\$ 22,216,004	\$ 19,913,663	11.6%	\$ 16,147,440	37.6%
DSRIP/CHIRP	(66,363)	494,167	-113.4%	(43,719)	51.8%	(2,006,589)	5,435,837	-136.9%	7,077,328	-128.4%
Medicare Meaningful Use Subsidy	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
<b>TOTAL OTHER PATIENT REVENUE</b>	<b>\$ 1,743,970</b>	<b>\$ 2,304,500</b>	<b>-24.3%</b>	<b>\$ 1,508,113</b>	<b>15.6%</b>	<b>\$ 20,209,415</b>	<b>\$ 25,349,500</b>	<b>-20.3%</b>	<b>\$ 23,224,768</b>	<b>-13.0%</b>
<b>NET PATIENT REVENUE</b>	<b>\$ 28,969,710</b>	<b>\$ 30,275,761</b>	<b>-4.3%</b>	<b>\$ 29,664,258</b>	<b>-2.3%</b>	<b>\$ 310,978,816</b>	<b>\$ 331,627,704</b>	<b>-6.2%</b>	<b>\$ 306,570,785</b>	<b>1.4%</b>
<b><u>OTHER REVENUE</u></b>										
Tax Revenue	\$ 6,347,748	\$ 6,693,589	-5.2%	\$ 6,459,251	-1.7%	\$ 76,436,099	\$ 73,629,479	3.8%	\$ 70,209,868	8.9%
Other Revenue	1,904,097	1,596,331	19.3%	1,572,966	21.1%	17,672,976	17,366,153	1.8%	17,035,978	3.7%
<b>TOTAL OTHER REVENUE</b>	<b>\$ 8,251,845</b>	<b>\$ 8,289,920</b>	<b>-0.5%</b>	<b>\$ 8,032,217</b>	<b>2.7%</b>	<b>\$ 94,109,076</b>	<b>\$ 90,995,632</b>	<b>3.4%</b>	<b>\$ 87,245,847</b>	<b>7.9%</b>
<b>NET OPERATING REVENUE</b>	<b>\$ 37,221,555</b>	<b>\$ 38,565,681</b>	<b>-3.5%</b>	<b>\$ 37,696,475</b>	<b>-1.3%</b>	<b>\$ 405,087,891</b>	<b>\$ 422,623,336</b>	<b>-4.1%</b>	<b>\$ 393,816,632</b>	<b>2.9%</b>
<b><u>OPERATING EXPENSES</u></b>										
Salaries and Wages	\$ 17,012,889	\$ 15,994,991	6.4%	\$ 16,442,312	3.5%	\$ 177,544,077	\$ 178,561,601	-0.6%	\$ 169,554,643	4.7%
Benefits	1,150,214	2,055,647	-44.0%	2,759,783	-58.3%	17,179,943	23,040,326	-25.4%	15,180,139	13.2%
Temporary Labor	1,390,119	1,454,050	-4.4%	1,691,527	-17.8%	15,279,865	16,449,778	-7.1%	19,028,594	-19.7%
Physician Fees	1,228,259	1,199,487	2.4%	1,392,898	-11.8%	14,384,704	13,192,257	9.0%	13,599,923	5.8%
Texas Tech Support	1,025,357	1,002,447	2.3%	1,016,434	0.9%	11,100,926	11,026,917	0.7%	10,659,604	4.1%
Purchased Services	4,710,433	4,745,289	-0.7%	4,550,070	3.5%	53,017,187	52,650,327	0.7%	51,128,120	3.7%
Supplies	6,873,698	6,821,116	0.8%	7,113,633	-3.4%	74,508,829	77,214,064	-3.5%	73,578,943	1.3%
Utilities	332,631	377,394	-11.9%	376,620	-11.7%	3,698,444	4,014,312	-7.9%	4,077,332	-9.3%
Repairs and Maintenance	1,527,482	1,040,121	46.9%	938,092	62.8%	10,124,486	11,436,916	-11.5%	8,648,349	17.1%
Leases and Rent	118,870	106,909	11.2%	118,227	0.5%	1,347,477	1,179,507	14.2%	1,181,680	14.0%
Insurance	204,822	207,411	-1.2%	196,721	4.1%	2,358,409	2,259,422	4.4%	2,035,702	15.9%
Interest Expense	90,140	117,840	-23.5%	100,922	-10.7%	972,393	1,296,240	-25.0%	1,128,864	-13.9%
ECHDA	202,019	283,446	-28.7%	411,726	-50.9%	1,373,799	3,117,906	-55.9%	1,716,791	-20.0%
Other Expense	217,861	236,114	-7.7%	646,456	-66.3%	2,357,059	2,742,800	-14.1%	2,505,668	-5.9%
<b>TOTAL OPERATING EXPENSES</b>	<b>\$ 36,084,793</b>	<b>\$ 35,642,262</b>	<b>1.2%</b>	<b>\$ 37,755,420</b>	<b>-4.4%</b>	<b>\$ 385,247,599</b>	<b>\$ 398,182,373</b>	<b>-3.2%</b>	<b>\$ 374,024,352</b>	<b>3.0%</b>
Depreciation/Amortization	\$ 2,243,083	\$ 2,009,687	11.6%	\$ 2,115,220	6.0%	\$ 23,518,240	\$ 21,995,800	6.9%	\$ 22,159,768	6.1%
(Gain) Loss on Sale of Assets	-	-	0.0%	-	0.0%	(300)	-	0.0%	(45,332)	-99.3%
<b>TOTAL OPERATING COSTS</b>	<b>\$ 38,327,876</b>	<b>\$ 37,651,949</b>	<b>1.8%</b>	<b>\$ 39,870,640</b>	<b>-3.9%</b>	<b>\$ 408,765,539</b>	<b>\$ 420,178,173</b>	<b>-2.7%</b>	<b>\$ 396,138,788</b>	<b>3.2%</b>
<b>NET GAIN (LOSS) FROM OPERATIONS</b>	<b>\$ (1,106,321)</b>	<b>\$ 913,732</b>	<b>221.1%</b>	<b>\$ (2,174,165)</b>	<b>49.1%</b>	<b>\$ (3,677,648)</b>	<b>\$ 2,445,163</b>	<b>-250.4%</b>	<b>\$ (2,322,156)</b>	<b>58.4%</b>
Operating Margin	-2.97%	2.37%	-225.4%	-5.77%	-48.5%	-0.91%	0.58%	-256.9%	-0.59%	54.0%
<b><u>NONOPERATING REVENUE/EXPENSE</u></b>										
Interest Income	\$ 190,987	\$ 137,303	39.1%	\$ 169,796	12.5%	\$ 1,956,023	\$ 1,510,333	29.5%	\$ 1,845,084	6.0%
Tobacco Settlement	-	-	0.0%	-	0.0%	1,630,271	1,324,391	23.1%	1,423,034	14.6%
Opioid Abatement Fund	-	-	0.0%	-	0.0%	210,135	-	0.0%	-	0.0%
Trauma Funds	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Donations	-	-	0.0%	-	0.0%	73,213	-	0.0%	(3,000)	-2540.4%
COVID-19 Stimulus	-	-	0.0%	-	0.0%	78,390	-	0.0%	-	0.0%
<b>CHANGE IN NET POSITION BEFORE INVESTMENT ACTIVITY</b>	<b>\$ (915,334)</b>	<b>\$ 1,051,035</b>	<b>187.1%</b>	<b>\$ (2,004,369)</b>	<b>54.3%</b>	<b>\$ 270,384</b>	<b>\$ 5,279,887</b>	<b>94.9%</b>	<b>\$ 942,963</b>	<b>71.3%</b>
Unrealized Gain/(Loss) on Investments	\$ 129,392	-	0.0%	\$ 294,948	-56.1%	\$ 1,081,140	-	0.0%	\$ 2,069,752	-47.8%
Investment in Subsidiaries	10,366	96,879	-89.3%	11,565	-10.4%	791,673	1,065,669	-25.7%	856,185	-7.5%
<b>CHANGE IN NET POSITION</b>	<b>\$ (775,576)</b>	<b>\$ 1,147,914</b>	<b>167.6%</b>	<b>\$ (1,697,856)</b>	<b>54.3%</b>	<b>\$ 2,143,197</b>	<b>\$ 6,345,556</b>	<b>66.2%</b>	<b>\$ 3,868,899</b>	<b>44.6%</b>
<b>ADJUSTED OPERATING EBIDA</b>	<b>\$ 443,290</b>	<b>\$ 2,370,114</b>	<b>-81.3%</b>	<b>\$ (248,454)</b>	<b>-278.4%</b>	<b>\$ 7,247,902</b>	<b>\$ 18,331,096</b>	<b>-60.5%</b>	<b>\$ 5,027,322</b>	<b>44.2%</b>

**ECTOR COUNTY HOSPITAL DISTRICT  
HOSPITAL OPERATIONS SUMMARY  
AUGUST 2025**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<b><u>PATIENT REVENUE</u></b>										
Inpatient Revenue	\$ 64,624,931	\$ 58,306,291	10.8%	\$ 59,671,961	8.3%	\$ 657,735,250	\$ 672,361,027	-2.2%	\$ 630,664,265	4.3%
Outpatient Revenue	53,068,510	55,170,114	-3.8%	55,298,574	-4.0%	569,164,192	629,037,830	-9.5%	575,708,959	-1.1%
<b>TOTAL PATIENT REVENUE</b>	<b>\$ 117,693,441</b>	<b>\$ 113,476,405</b>	<b>3.7%</b>	<b>\$ 114,970,534</b>	<b>2.4%</b>	<b>\$ 1,226,899,442</b>	<b>\$ 1,301,398,857</b>	<b>-5.7%</b>	<b>\$ 1,206,373,225</b>	<b>1.7%</b>
<b><u>DEDUCTIONS FROM REVENUE</u></b>										
Contractual Adjustments	\$ 74,535,574	\$ 74,599,524	-0.1%	\$ 79,479,602	-6.2%	\$ 791,107,493	\$ 864,292,066	-8.5%	\$ 800,245,249	-1.1%
Policy Adjustments	649,883	77,055	743.4%	49,665	1208.5%	2,295,550	886,167	159.0%	835,024	174.9%
Uninsured Discount	8,522,503	6,979,644	22.1%	9,648,543	-11.7%	99,289,800	80,003,393	24.1%	80,814,896	22.9%
Indigent Care	764,932	1,025,789	-25.4%	938,704	-18.5%	12,312,175	11,691,380	5.3%	11,346,441	8.5%
Provision for Bad Debts	9,119,931	6,535,721	39.5%	(93,026)	-9903.7%	64,737,528	75,051,761	-13.7%	63,433,440	2.1%
<b>TOTAL REVENUE DEDUCTIONS</b>	<b>\$ 93,592,822</b>	<b>\$ 89,217,733</b>	<b>4.9%</b>	<b>\$ 90,023,488</b>	<b>4.0%</b>	<b>\$ 969,742,547</b>	<b>\$ 1,031,924,767</b>	<b>-6.0%</b>	<b>\$ 956,675,050</b>	<b>1.4%</b>
	<b>79.52%</b>	<b>78.62%</b>		<b>78.30%</b>		<b>79.04%</b>	<b>79.29%</b>		<b>79.30%</b>	
<b><u>OTHER PATIENT REVENUE</u></b>										
Medicaid Supplemental Payments	\$ 1,810,333	\$ 1,810,333	0.0%	\$ 1,551,832	16.7%	\$ 22,216,004	\$ 19,913,663	11.6%	\$ 16,147,440	37.6%
DSRIP/CHIRP	(66,363)	494,167	-113.4%	(43,719)	51.8%	(2,006,589)	5,435,837	-136.9%	7,077,328	-128.4%
<b>TOTAL OTHER PATIENT REVENUE</b>	<b>\$ 1,743,970</b>	<b>\$ 2,304,500</b>	<b>-24.3%</b>	<b>\$ 1,508,113</b>	<b>15.6%</b>	<b>\$ 20,209,415</b>	<b>\$ 25,349,500</b>	<b>-20.3%</b>	<b>\$ 23,224,768</b>	<b>-13.0%</b>
<b>NET PATIENT REVENUE</b>	<b>\$ 25,844,588</b>	<b>\$ 26,563,172</b>	<b>-2.7%</b>	<b>\$ 26,455,160</b>	<b>-2.3%</b>	<b>\$ 277,366,310</b>	<b>\$ 294,823,590</b>	<b>-5.9%</b>	<b>\$ 272,922,943</b>	<b>1.6%</b>
<b><u>OTHER REVENUE</u></b>										
Tax Revenue	\$ 6,347,748	\$ 6,693,589	-5.2%	\$ 6,459,251	-1.7%	\$ 76,436,099	\$ 73,629,479	3.8%	\$ 70,209,868	8.9%
Other Revenue	1,623,543	1,383,731	17.3%	1,380,399	17.6%	14,805,933	15,045,818	-1.6%	14,656,841	1.0%
<b>TOTAL OTHER REVENUE</b>	<b>\$ 7,971,291</b>	<b>\$ 8,077,320</b>	<b>-1.3%</b>	<b>\$ 7,839,650</b>	<b>1.7%</b>	<b>\$ 91,242,032</b>	<b>\$ 88,675,297</b>	<b>2.9%</b>	<b>\$ 84,866,709</b>	<b>7.5%</b>
<b>NET OPERATING REVENUE</b>	<b>\$ 33,815,880</b>	<b>\$ 34,640,492</b>	<b>-2.4%</b>	<b>\$ 34,294,810</b>	<b>-1.4%</b>	<b>\$ 368,608,343</b>	<b>\$ 383,498,887</b>	<b>-3.9%</b>	<b>\$ 357,789,652</b>	<b>3.0%</b>
<b><u>OPERATING EXPENSE</u></b>										
Salaries and Wages	\$ 12,218,758	\$ 11,185,290	9.2%	\$ 11,721,821	4.2%	\$ 126,063,645	\$ 125,515,205	0.4%	\$ 119,800,189	5.2%
Benefits	750,046	1,685,378	-55.5%	2,332,028	-67.8%	12,310,248	18,295,947	-32.7%	10,478,129	17.5%
Temporary Labor	638,519	848,158	-24.7%	886,832	-28.0%	7,112,344	9,818,466	-27.6%	9,717,272	-26.8%
Physician Fees	1,234,318	1,240,268	-0.5%	1,386,807	-11.0%	14,810,270	13,642,948	8.6%	14,031,829	5.5%
Texas Tech Support	1,025,357	1,002,447	2.3%	1,016,434	0.9%	11,100,926	11,026,917	0.7%	10,659,604	4.1%
Purchased Services	4,949,251	5,042,225	-1.8%	4,883,629	1.3%	55,988,294	55,968,923	0.0%	54,263,023	3.2%
Supplies	6,775,970	6,743,046	0.5%	7,036,512	-3.7%	73,692,524	76,399,952	-3.5%	72,833,776	1.2%
Utilities	331,873	375,819	-11.7%	375,572	-11.6%	3,690,025	4,004,482	-7.9%	4,067,112	-9.3%
Repairs and Maintenance	1,526,272	1,038,829	46.9%	937,433	62.8%	10,121,839	11,422,704	-11.4%	8,643,378	17.1%
Leases and Rentals	(46,301)	(38,486)	20.3%	(30,531)	51.6%	(318,548)	(423,346)	-24.8%	(441,597)	-27.9%
Insurance	125,778	145,158	-13.4%	132,258	-4.9%	1,653,097	1,596,738	3.5%	1,450,113	14.0%
Interest Expense	90,140	117,840	-23.5%	100,922	-10.7%	972,393	1,296,240	-25.0%	1,128,864	-13.9%
ECHDA	202,019	283,446	-28.7%	411,726	-50.9%	1,373,799	3,117,906	-55.9%	1,716,791	-20.0%
Other Expense	148,950	174,669	-14.7%	572,233	-74.0%	1,627,054	1,940,840	-16.2%	1,865,075	-12.8%
<b>TOTAL OPERATING EXPENSES</b>	<b>\$ 29,970,951</b>	<b>\$ 29,844,087</b>	<b>0.4%</b>	<b>\$ 31,763,677</b>	<b>-5.6%</b>	<b>\$ 320,197,912</b>	<b>\$ 333,623,922</b>	<b>-4.0%</b>	<b>\$ 310,213,557</b>	<b>3.2%</b>
Depreciation/Amortization	\$ 2,231,196	\$ 1,997,460	11.7%	\$ 2,102,993	6.1%	\$ 23,387,421	\$ 21,861,303	7.0%	\$ 22,048,098	6.1%
(Gain)/Loss on Disposal of Assets	-	-	0.0%	-	0.0%	(300)	-	0.0%	(45,332)	-99.3%
<b>TOTAL OPERATING COSTS</b>	<b>\$ 32,202,147</b>	<b>\$ 31,841,547</b>	<b>1.1%</b>	<b>\$ 33,866,670</b>	<b>-4.9%</b>	<b>\$ 343,585,034</b>	<b>\$ 355,485,225</b>	<b>-3.3%</b>	<b>\$ 332,216,322</b>	<b>3.4%</b>
<b>NET GAIN (LOSS) FROM OPERATIONS</b>	<b>\$ 1,613,733</b>	<b>\$ 2,798,945</b>	<b>-42.3%</b>	<b>\$ 428,139</b>	<b>-276.9%</b>	<b>\$ 25,023,309</b>	<b>\$ 28,013,662</b>	<b>-10.7%</b>	<b>\$ 25,573,330</b>	<b>2.2%</b>
Operating Margin	4.77%	8.08%	-40.9%	1.25%	282.3%	6.79%	7.30%	-7.1%	7.15%	-5.0%
<b><u>NONOPERATING REVENUE/EXPENSE</u></b>										
Interest Income	\$ 190,987	\$ 137,303	39.1%	\$ 169,796	12.5%	\$ 1,956,023	\$ 1,510,333	29.5%	\$ 1,845,084	6.0%
Tobacco Settlement	-	-	0.0%	-	0.0%	1,630,271	1,324,391	23.1%	1,423,034	14.6%
Opioid Abatement Fund	-	-	0.0%	-	0.0%	210,135	-	-	-	0.0%
Trauma Funds	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Donations	-	-	0.0%	-	0.0%	73,213	-	-	(3,000)	-2540.4%
COVID-19 Stimulus	-	-	0.0%	-	0.0%	78,390	-	-	-	0.0%
<b>CHANGE IN NET POSITION BEFORE CAPITAL CONTRIBUTION</b>	<b>\$ 1,804,720</b>	<b>\$ 2,936,248</b>	<b>-38.5%</b>	<b>\$ 597,936</b>	<b>201.8%</b>	<b>\$ 28,971,341</b>	<b>\$ 30,848,386</b>	<b>-6.1%</b>	<b>\$ 28,838,449</b>	<b>0.5%</b>
Procure Capital Contribution	(2,742,812)	(1,959,714)	40.0%	(2,653,423)	3.4%	(28,982,141)	(25,932,729)	11.8%	(28,282,996)	2.5%
<b>CHANGE IN NET POSITION BEFORE INVESTMENT ACTIVITY</b>	<b>\$ (938,092)</b>	<b>\$ 976,534</b>	<b>196.1%</b>	<b>\$ (2,055,487)</b>	<b>54.4%</b>	<b>\$ (10,800)</b>	<b>\$ 4,915,657</b>	<b>100.2%</b>	<b>\$ 555,453</b>	<b>101.9%</b>
Unrealized Gain/(Loss) on Investments	\$ 129,392	-	0.0%	\$ 294,948	-56.1%	\$ 1,081,140	-	0.0%	\$ 2,069,752	-47.8%
Investment in Subsidiaries	10,366	96,879	-89.3%	11,565	-10.4%	791,673	1,065,669	-25.7%	856,185	-7.5%
<b>CHANGE IN NET POSITION</b>	<b>\$ (798,334)</b>	<b>\$ 1,073,413</b>	<b>174.4%</b>	<b>\$ (1,748,974)</b>	<b>54.4%</b>	<b>\$ 1,862,013</b>	<b>\$ 5,981,326</b>	<b>68.9%</b>	<b>\$ 3,481,389</b>	<b>46.5%</b>
<b>ADJUSTED OPERATING EBIDA</b>	<b>\$ 3,151,457</b>	<b>\$ 4,243,100</b>	<b>-25.7%</b>	<b>\$ 2,341,625</b>	<b>34.6%</b>	<b>\$ 35,818,040</b>	<b>\$ 43,765,098</b>	<b>-18.2%</b>	<b>\$ 32,811,137</b>	<b>9.2%</b>



**ECTOR COUNTY HOSPITAL DISTRICT  
PROCARE OPERATIONS SUMMARY  
AUGUST 2025**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<b>PATIENT REVENUE</b>										
Outpatient Revenue	\$ 10,832,894	\$ 12,189,432	-11.1%	\$ 10,670,771	1.5%	\$ 122,389,767	\$ 126,365,614	-3.1%	\$ 122,137,920	0.2%
<b>TOTAL PATIENT REVENUE</b>	\$ 10,832,894	\$ 12,189,432	-11.1%	\$ 10,670,771	1.5%	\$ 122,389,767	\$ 126,365,614	-3.1%	\$ 122,137,920	0.2%
<b>DEDUCTIONS FROM REVENUE</b>										
Contractual Adjustments	\$ 5,841,471	\$ 6,112,041	-4.4%	\$ 4,992,018	17.0%	\$ 64,775,449	\$ 63,159,738	2.6%	\$ 61,285,685	5.7%
Policy Adjustments	610,421	1,231,871	-50.4%	1,141,641	-46.5%	10,317,144	12,738,769	-19.0%	11,622,609	-11.2%
Uninsured Discount	219,967	274,790	-20.0%	355,468	-38.1%	2,705,443	2,831,412	-4.4%	2,803,806	-3.5%
Indigent	5,560	11,306	-50.8%	19,263	-71.1%	108,517	118,861	-8.7%	127,729	-15.0%
Provision for Bad Debts	1,073,046	937,551	14.5%	1,009,757	6.3%	11,289,756	11,268,155	0.2%	13,200,161	-14.5%
<b>TOTAL REVENUE DEDUCTIONS</b>	\$ 7,750,465	\$ 8,567,559	-9.5%	\$ 7,518,146	3.1%	\$ 89,196,309	\$ 90,116,935	-1.0%	\$ 89,039,991	0.2%
	71.55%	70.29%		70.46%		72.88%	71.31%		72.90%	
<b>NET PATIENT REVENUE</b>	\$ 3,082,429	\$ 3,621,873	-14.9%	\$ 3,152,625	-2.2%	\$ 33,193,458	\$ 36,248,679	-8.4%	\$ 33,097,928	0.3%
<b>OTHER REVENUE</b>										
Other Income	\$ 280,367	\$ 211,525	32.5%	\$ 191,294	46.6%	\$ 2,854,650	\$ 2,308,510	23.7%	\$ 2,367,208	20.6%
<b>TOTAL OTHER REVENUE</b>	\$ 280,367	\$ 211,525	32.5%	\$ 191,294	46.6%	\$ 2,854,650	\$ 2,308,510	23.7%	\$ 2,367,208	20.6%
<b>NET OPERATING REVENUE</b>	\$ 3,362,796	\$ 3,833,398	-12.3%	\$ 3,343,919	0.6%	\$ 36,048,108	\$ 38,557,189	-6.5%	\$ 35,465,137	1.6%
<b>OPERATING EXPENSE</b>										
Salaries and Wages	\$ 4,546,745	\$ 4,560,976	-0.3%	\$ 4,483,395	1.4%	\$ 48,816,377	\$ 50,345,033	-3.0%	\$ 47,069,297	3.7%
Benefits	377,660	354,977	6.4%	413,879	-8.8%	4,676,857	4,527,281	3.3%	4,500,396	3.9%
Temporary Labor	751,601	605,892	24.0%	804,695	-6.6%	8,167,521	6,631,312	23.2%	9,311,322	-12.3%
Physician Fees	253,189	218,467	15.9%	265,339	-4.6%	2,426,162	2,401,037	1.0%	2,419,822	0.3%
Purchased Services	(238,981)	(298,439)	-19.9%	(336,070)	-28.9%	(2,997,439)	(3,335,129)	-10.1%	(3,151,783)	-4.9%
Supplies	97,872	77,721	25.7%	76,778	27.2%	812,973	811,707	0.2%	742,884	9.4%
Utilities	758	1,575	-51.9%	1,047	-27.6%	8,419	9,830	-14.4%	10,220	-17.6%
Repairs and Maintenance	1,210	1,292	-6.3%	658.60	83.7%	2,647	14,212	-81.4%	4,971	-46.8%
Leases and Rentals	164,517	143,402	14.7%	146,765	12.1%	1,657,497	1,580,930	4.8%	1,601,351	3.5%
Insurance	70,579	54,021	30.7%	54,741	28.9%	603,331	572,132	5.5%	492,060	22.6%
Other Expense	68,772	61,001	12.7%	73,888	-6.9%	725,086	797,076	-9.0%	635,922	14.0%
<b>TOTAL OPERATING EXPENSES</b>	\$ 6,093,721	\$ 5,780,885	5.4%	\$ 5,985,116	1.8%	\$ 64,899,430	\$ 64,355,421	0.8%	\$ 63,636,462	2.0%
Depreciation/Amortization	\$ 11,887	\$ 12,227	-2.8%	\$ 12,226	-2.8%	\$ 130,818	\$ 134,497	-2.7%	\$ 111,671	17.1%
(Gain)/Loss on Sale of Assets	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
<b>TOTAL OPERATING COSTS</b>	\$ 6,105,608	\$ 5,793,112	5.4%	\$ 5,997,342	1.8%	\$ 65,030,249	\$ 64,489,918	0.8%	\$ 63,748,133	2.0%
<b>NET GAIN (LOSS) FROM OPERATIONS</b>	\$ (2,742,812)	\$ (1,959,714)	40.0%	\$ (2,653,423)	3.4%	\$ (28,982,141)	\$ (25,932,729)	11.8%	\$ (28,282,996)	2.5%
Operating Margin	-81.56%	-51.12%	59.5%	-79.35%	2.8%	-80.40%	-67.26%	19.5%	-79.75%	0.8%
COVID-19 Stimulus	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
MCH Contribution	\$ 2,742,812	\$ 1,959,714	40.0%	\$ 2,653,423	3.4%	\$ 28,982,141	\$ 25,932,729	11.8%	\$ 28,282,996	2.5%
<b>CAPITAL CONTRIBUTION</b>	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
<b>ADJUSTED OPERATING EBIDA</b>	\$ (2,730,926)	\$ (1,947,487)	40.2%	\$ (2,641,197)	3.4%	\$ (28,851,322)	\$ (25,798,232)	11.8%	\$ (28,171,326)	2.4%

**MONTHLY STATISTICAL REPORT**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Total Office Visits	8,247	8,516	-3.2%	8,137	1.35%	86,679	90,058	-3.8%	86,062	0.72%
Total Hospital Visits	6,709	7,290	-8.0%	6,827	-1.73%	74,075	78,808	-6.0%	74,614	-0.72%
Total Procedures	12,260	14,683	-16.5%	12,619	-2.84%	139,202	150,405	-7.4%	138,962	0.17%
Total Surgeries	871	843	3.3%	805	8.20%	8,800	8,500	3.5%	8,528	3.19%
Total Provider FTE's	84.8	88.7	-4.5%	87.5	-3.14%	84.6	89.5	-5.5%	84.8	-0.24%
Total Staff FTE's	119.9	137.7	-12.9%	109.7	9.25%	114.2	137.4	-16.9%	108.9	4.82%
Total Administrative FTE's	7.9	11.5	-31.4%	11.5	-31.58%	9.4	11.5	-18.7%	11.9	-21.11%
Total FTE's	212.5	237.9	-10.7%	208.8	1.80%	208.1	238.4	-12.7%	205.6	1.24%

**ECTOR COUNTY HOSPITAL DISTRICT  
TRAUMACARE OPERATIONS SUMMARY  
AUGUST 2025**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<b><u>PATIENT REVENUE</u></b>										
Outpatient Revenue	\$ 246,491	\$ 425,090	-42.0%	\$ 160,362	53.7%	\$ 2,237,462	\$ 2,602,738	-14.0%	\$ 2,483,078	-9.9%
<b>TOTAL PATIENT REVENUE</b>	\$ 246,491	\$ 425,090	-42.0%	\$ 160,362	53.7%	\$ 2,237,462	\$ 2,602,738	-14.0%	\$ 2,483,078	-9.9%
<b><u>DEDUCTIONS FROM REVENUE</u></b>										
Contractual Adjustments	\$ 124,309	\$ 204,131	-39.1%	\$ 63,455	95.9%	\$ 1,057,505	\$ 1,249,853	-15.4%	\$ 1,184,829	-10.7%
Policy Adjustments	71,806	64,984	10.5%	19,966	259.6%	428,094	397,883	7.6%	374,977	14.2%
Uninsured Discount	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Indigent	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Provision for Bad Debts	7,684	65,259	-88.2%	20,468	-62.5%	332,817	399,567	-16.7%	373,357	-10.9%
<b>TOTAL REVENUE DEDUCTIONS</b>	\$ 203,798	\$ 334,374	-39.1%	\$ 103,889	96.2%	\$ 1,818,415	\$ 2,047,303	-11.2%	\$ 1,933,164	-5.9%
	82.68%	78.66%		64.78%		81.27%	78.66%		77.85%	
<b>NET PATIENT REVENUE</b>	\$ 42,693	\$ 90,716	-52.9%	\$ 56,473	-24.4%	\$ 419,047	\$ 555,435	-24.6%	\$ 549,914	-23.8%
						18.7%				
<b><u>OTHER REVENUE</u></b>										
Other Income	\$ 187	\$ 1,075	-82.6%	\$ 1,273	-85.3%	\$ 12,394	\$ 11,825	4.8%	\$ 11,929	3.9%
<b>TOTAL OTHER REVENUE</b>										
<b>NET OPERATING REVENUE</b>	\$ 42,880	\$ 91,791	-53.3%	\$ 57,747	-25.7%	\$ 431,440	\$ 567,260	-23.9%	\$ 561,843	-23.2%
<b><u>OPERATING EXPENSE</u></b>										
Salaries and Wages	\$ 247,386	\$ 248,725	-0.5%	\$ 237,096	4.3%	\$ 2,664,055	\$ 2,701,363	-1.4%	\$ 2,685,157	-0.8%
Benefits	22,509	15,292	47.2%	13,875	62.2%	192,838	217,098	-11.2%	201,615	-4.4%
Temporary Labor	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Physician Fees	(259,248)	(259,248)	0.0%	(259,248)	0.0%	(2,851,728)	(2,851,728)	0.0%	(2,851,728)	0.0%
Purchased Services	162	1,503	-89.2%	2,511	-93.5%	26,332	16,533	59.3%	16,880	56.0%
Supplies	56	349	-83.8%	343	-83.6%	3,332	2,405	38.6%	2,282	46.0%
Utilities	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Repairs and Maintenance	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Leases and Rentals	653	1,993	-67.2%	1,993	-67.2%	8,528	21,923	-61.1%	21,927	-61.1%
Insurance	8,464	8,232	2.8%	9,722	-12.9%	101,980	90,552	12.6%	93,529	9.0%
Other Expense	138	444	-68.9%	335	-58.8%	4,919	4,884	0.7%	4,671	5.3%
<b>TOTAL OPERATING EXPENSES</b>	\$ 20,121	\$ 17,290	16.4%	\$ 6,628	203.6%	\$ 150,257	\$ 203,030	-26.0%	\$ 174,333	-13.8%
Depreciation/Amortization	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
(Gain)/Loss on Sale of Assets	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
<b>TOTAL OPERATING COSTS</b>	\$ 20,121	\$ 17,290	16.4%	\$ 6,628	203.6%	\$ 150,257	\$ 203,030	-26.0%	\$ 174,333	-13.8%
<b>NET GAIN (LOSS) FROM OPERATIONS</b>	\$ 22,759	\$ 74,501	-69.5%	\$ 51,118	-55.5%	\$ 281,184	\$ 364,230	-22.8%	\$ 387,510	-27.4%
Operating Margin	53.08%	81.16%	-34.6%	88.52%	-40.0%	65.17%	64.21%	1.5%	68.97%	-5.5%
COVID-19 Stimulus	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
MCH Contribution	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
<b>CAPITAL CONTRIBUTION</b>	\$ 22,759	\$ 74,501	-69.5%	\$ 51,118	-55.5%	\$ 281,184	\$ 364,230	-22.8%	\$ 387,510	-27.4%
<b>ADJUSTED OPERATING EBIDA</b>	\$ 22,759	\$ 74,501	-69.5%	\$ 51,118	-55.5%	\$ 281,184	\$ 364,230	-22.8%	\$ 387,510	-27.4%

**MONTHLY STATISTICAL REPORT**

	CURRENT MONTH					YEAR TO DATE				
Total Procedures	696	1,246	-44.14%	629	10.65%	6,445	7,629	-15.52%	7,448	-13.47%
Total Provider FTE's	7.3	7.8	-6.29%	7.3	-0.29%	7.2	7.9	-8.85%	7.9	-8.46%
Total Staff FTE's	1.0	1.9	-45.77%	1.0	2.56%	1.0	1.1	-5.14%	1.0	0.71%
Total FTE's	8.3	9.7	-13.99%	8.3	0.05%	8.3	9.0	-8.41%	8.9	-7.42%

**ECTOR COUNTY HOSPITAL DISTRICT  
DIABETES SCREENING CLINIC - OPERATIONS SUMMARY  
AUGUST 2025**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<b>PATIENT REVENUE</b>										
Outpatient Revenue	\$ 3,549	\$ 3,787	-6.3%	\$ 2,648	34.0%	\$ 75,866	\$ 45,440	67.0%	\$ 33,538	126.2%
<b>TOTAL PATIENT REVENUE</b>	<b>\$ 3,549</b>	<b>\$ 3,787</b>	<b>-6.3%</b>	<b>\$ 2,648</b>	<b>34.0%</b>	<b>\$ 75,866</b>	<b>\$ 45,440</b>	<b>67.0%</b>	<b>\$ 33,538</b>	<b>126.2%</b>
<b>DEDUCTIONS FROM REVENUE</b>										
Contractual Adjustments	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
Self Pay Adjustments	5,011	2,439	105.4%	-	0.0%	59,882	26,829	123.2%	26,143	129.1%
Bad Debts	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
<b>TOTAL REVENUE DEDUCTIONS</b>	<b>\$ 5,011</b>	<b>\$ 2,439</b>	<b>105.4%</b>	<b>\$ -</b>	<b>0.0%</b>	<b>\$ 59,882</b>	<b>\$ 26,829</b>	<b>123.2%</b>	<b>\$ 26,143</b>	<b>129.1%</b>
	<b>141.2%</b>	<b>64.4%</b>		<b>0.0%</b>		<b>78.9%</b>	<b>59.0%</b>		<b>77.9%</b>	
<b>NET PATIENT REVENUE</b>	<b>\$ (1,462)</b>	<b>\$ 1,348</b>	<b>-208.4%</b>	<b>\$ 2,648</b>	<b>-155.2%</b>	<b>\$ 15,984</b>	<b>\$ 18,611</b>	<b>-14.1%</b>	<b>\$ 7,396</b>	<b>116.1%</b>
<b>OTHER REVENUE</b>										
Other Revenue	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
<b>TOTAL OTHER REVENUE</b>	<b>\$ -</b>	<b>\$ -</b>	<b>0.0%</b>	<b>\$ -</b>	<b>0.0%</b>	<b>\$ -</b>	<b>\$ -</b>	<b>0.0%</b>	<b>\$ -</b>	<b>0.0%</b>
<b>NET OPERATING REVENUE</b>	<b>\$ (1,462)</b>	<b>\$ 1,348</b>	<b>-208.4%</b>	<b>\$ 2,648</b>	<b>-155.2%</b>	<b>\$ 15,984</b>	<b>\$ 18,611</b>	<b>-14.1%</b>	<b>\$ 7,396</b>	<b>116.1%</b>
<b>OPERATING EXPENSE</b>										
Salaries and Wages	\$ 760	\$ 506	50.2%	\$ 899	-15.5%	\$ 6,850	\$ 5,986	14.4%	\$ -	0.0%
Benefits	47	76	-38.2%	179	-73.7%	669	873	-23.4%	-	0.0%
Physician Services	2,000	937	113.4%	2,500	-20.0%	42,575	10,307	313.1%	-	0.0%
Cost of Drugs Sold	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Supplies	337	679	-50.4%	939	-64.2%	2,446	8,028	-69.5%	5,970	-59.0%
Utilities	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Repairs and Maintenance	835	3,061	-72.7%	209	298.6%	2,708	33,671	-92.0%	27,939	-90.3%
Leases and Rentals	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Other Expense	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
<b>TOTAL OPERATING EXPENSES</b>	<b>\$ 3,978</b>	<b>\$ 5,259</b>	<b>-24.4%</b>	<b>\$ 4,726</b>	<b>-15.8%</b>	<b>\$ 55,248</b>	<b>\$ 58,865</b>	<b>-6.1%</b>	<b>\$ 33,909</b>	<b>62.9%</b>
Depreciation/Amortization	\$ 905	\$ 2,137	-57.7%	\$ 905	0.0%	\$ 9,955	\$ 23,505	-57.6%	\$ 21,046	-52.7%
<b>TOTAL OPERATING COSTS</b>	<b>\$ 4,883</b>	<b>\$ 7,396</b>	<b>-34.0%</b>	<b>\$ 5,631</b>	<b>-13.3%</b>	<b>\$ 65,203</b>	<b>\$ 82,370</b>	<b>-20.8%</b>	<b>\$ 54,955</b>	<b>18.6%</b>
<b>NET GAIN (LOSS) FROM OPERATIONS</b>	<b>\$ (6,345)</b>	<b>\$ (6,048)</b>	<b>-4.9%</b>	<b>\$ (2,983)</b>	<b>-112.7%</b>	<b>\$ (49,219)</b>	<b>\$ (63,759)</b>	<b>22.8%</b>	<b>\$ (47,559)</b>	<b>-3.5%</b>
Operating Margin	434.07%	-448.66%	-196.7%	-112.65%	-485.3%	-307.92%	-342.59%	-10.1%	-643.07%	-52.1%

	CURRENT MONTH					YEAR TO DATE				
Medical Visits	8	13	-38.5%	8	0.0%	247	156	58.3%	109	126.6%
Hospital FTE's (Salaries and Wages)	0.2	0.2	-13.2%	0.2	-23.8%	0.1	0.2	-30.8%	0.1	2.6%

**ECTOR COUNTY HOSPITAL DISTRICT  
AUGUST 2025**

**REVENUE BY PAYOR**

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 44,910,869	38.2%	\$ 46,997,111	40.8%	\$ 480,884,714	39.2%	485,006,310	40.3%
Medicaid	12,867,121	10.9%	11,334,060	9.9%	128,359,617	10.5%	139,946,047	11.6%
Commercial	44,770,191	38.0%	39,520,385	34.4%	446,549,009	36.4%	416,594,889	34.5%
Self Pay	10,822,556	9.2%	12,514,451	10.9%	128,876,291	10.5%	115,183,663	9.5%
Other	4,322,703	3.7%	4,604,526	4.0%	42,229,811	3.4%	49,642,316	4.1%
<b>TOTAL</b>	<b>\$ 117,693,441</b>	<b>100.0%</b>	<b>\$ 114,970,534</b>	<b>100.0%</b>	<b>\$ 1,226,899,442</b>	<b>100.0%</b>	<b>1,206,373,225</b>	<b>100.0%</b>

**PAYMENTS BY PAYOR**

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 8,340,305	36.0%	\$ 9,202,828	37.5%	\$ 100,005,626	38.9%	95,720,827	38.3%
Medicaid	2,180,060	9.4%	2,559,470	10.4%	26,183,598	10.2%	28,989,544	11.6%
Commercial	10,212,222	44.1%	10,420,295	42.5%	104,483,633	40.6%	99,310,190	39.6%
Self Pay	1,384,621	6.0%	1,331,939	5.4%	14,761,162	5.7%	14,897,576	6.0%
Other	1,050,478	4.5%	1,041,243	4.2%	11,828,687	4.6%	11,161,766	4.5%
<b>TOTAL</b>	<b>\$ 23,167,686</b>	<b>100.0%</b>	<b>\$ 24,555,775</b>	<b>100.0%</b>	<b>\$ 257,262,707</b>	<b>100.0%</b>	<b>250,079,904</b>	<b>100.0%</b>

**ECTOR COUNTY HOSPITAL DISTRICT  
STATEMENT OF CASH FLOW  
AUGUST 2025**

	Hospital	ProCare	TraumaCare	Blended
Cash Flows from Operating Activities and Nonoperating Revenue:				
Excess of Revenue over Expenses	\$ 1,862,013	-	281,184	\$ 2,143,197
Noncash Expenses:				
Depreciation and Amortization	19,858,101	13,001	-	19,871,102
Unrealized Gain/Loss on Investments	1,081,140	-	-	1,081,140
Accretion (Bonds) & COVID Funding	(524,533)	-	-	(524,533)
Changes in Assets and Liabilities				
Patient Receivables, Net	(692,657)	628,523	(654)	(64,788)
Taxes Receivable/Deferred	1,686,436	(69,630)	-	1,616,805
Inventories, Prepays and Other	(7,321,293)	(29,321)	5,736	(7,344,877)
LT Lease Rec	1,054,111	-	-	1,054,111
Deferred Inflow of Resources	-	-	-	-
Accounts Payable	(6,065,624)	910,463	(252,810)	(5,407,970)
Accrued Expenses	1,695,239	(1,452,836)	(33,456)	208,946
Due to Third Party Payors	3,329,298	-	-	3,329,298
Deferred Inflows of Resources-GASB 87 Lessor	(1,124,154)	-	-	(1,124,154)
Accrued Post Retirement Benefit Costs	(11,313,760)	-	-	(11,313,760)
Net Cash Provided by Operating Activities	\$ 3,524,315	200	-	\$ 3,524,515
Cash Flows from Investing Activities:				
Investments	\$ (12,127,535)	-	-	\$ (12,127,535)
Acquisition of Property and Equipment	(23,230,173)	-	-	(23,230,173)
Net Cash used by Investing Activities	\$ (35,357,708)	-	-	\$ (35,357,708)
Cash Flows from Financing Activities:				
Current Portion Debt	\$ -	-	-	\$ -
Principal Paid on Subscription Liabilities	1,324,202	-	-	1,324,202
Principal Paid on Lease Liabilities	(229,656)	-	-	(229,656)
Intercompany Activities	-	-	-	-
LT Liab Subscriptions	1,564,129	-	-	1,564,129
LT Liab Leases	(278,336)	-	-	(278,336)
Net Repayment of Long-term Debt/Bond Issuance	-	-	-	-
Net Cash used by Financing Activities	2,380,339	-	-	2,380,339
Net Increase (Decrease) in Cash	(29,453,054)	200	-	(29,452,854)
Beginning Cash & Cash Equivalents @ 9/30/2024	49,618,916	4,500	-	49,623,416
Ending Cash & Cash Equivalents @ 8/31/2025	\$ 20,165,863	\$ 4,700	\$ -	\$ 20,170,563

**ECTOR COUNTY HOSPITAL DISTRICT  
MEDICAID SUPPLEMENTAL PAYMENTS  
FISCAL YEAR 2025**

<b>CASH ACTIVITY</b>	<b>TAX (IGT) ASSESSED</b>	<b>GOVERNMENT PAYOUT</b>	<b>BURDEN ALLEVIATION</b>	<b>NET INFLOW</b>
<b>DSH</b>				
1st Qtr	\$ (4,976,937)	\$ 12,442,343		\$ 7,465,406
2nd Qtr	-	-		-
3rd Qtr	-	-		-
4th Qtr	(868,345)	2,170,863		1,302,518
<b>DSH TOTAL</b>	<b>\$ (5,845,283)</b>	<b>\$ 14,613,206</b>		<b>\$ 8,767,924</b>
<b>UC</b>				
1st Qtr	\$ -	\$ -		-
2nd Qtr	(3,541,947)	8,854,868		5,312,921
3rd Qtr	-	-		-
4th Qtr	(194,784)	454,595		259,811
<b>UC TOTAL</b>	<b>\$ (3,736,731)</b>	<b>\$ 9,309,463</b>		<b>\$ 5,572,732</b>
<b>APHRIQA</b>				
1st Qtr	\$ -	\$ -		\$ -
2nd Qtr	-	980,119		980,119
3rd	-	378,487		378,487
4th Qtr	-	595,048		595,048
<b>APHRIQA TOTAL</b>	<b>\$ -</b>	<b>\$ 1,953,655</b>		<b>\$ 1,953,655</b>
<b>DSRIP</b>				
1st Qtr	\$ -	\$ -		\$ -
2nd Qtr	-	-		-
3rd Qtr	-	-		-
4th Qtr	-	-		-
<b>DSRIP UPL TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>		<b>\$ -</b>
<b>ATLAS</b>				
1st Qtr	\$ -	\$ -		\$ -
2nd Qtr	(1,472,873)	-		(1,472,873)
3rd Qtr	-	1,832,080		1,832,080
4th Qtr	(1,421,827)	-		(1,421,827)
<b>ATLAS TOTAL</b>	<b>\$ (2,894,700)</b>	<b>\$ 1,832,080</b>		<b>\$ (1,062,620)</b>
<b>GME</b>				
1st Qtr	\$ -	\$ -		\$ -
2nd Qtr	(651,186)	1,627,965		976,779
3rd	-	-		-
4th Qtr	(651,186)	1,627,965		976,779
<b>GME TOTAL</b>	<b>\$ (1,302,372)</b>	<b>\$ 3,255,930</b>		<b>\$ 1,953,558</b>
<b>CHIRP</b>				
1st Qtr	\$ (6,004,341)	\$ 461,991		\$ (5,542,350)
2nd Qtr	-	2,042,788		2,042,788
3rd	(6,400,694)	1,193,081		(5,207,612)
4th Qtr	-	829,166		829,166
<b>CHIRP TOTAL</b>	<b>\$ (12,405,035)</b>	<b>\$ 4,527,027</b>		<b>\$ (7,878,008)</b>
<b>HARP</b>				
1st Qtr	\$ -	\$ -		\$ -
2nd Qtr	(804,258)	2,010,644		1,206,387
3rd	(804,258)	2,010,644		1,206,386
4th Qtr	-	-		-
<b>HARP TOTAL</b>	<b>\$ (1,608,515)</b>	<b>\$ 4,021,288</b>		<b>\$ 2,412,773</b>
<b>TIPPS</b>				
1st Qtr	\$ -	\$ -		\$ -
2nd Qtr	-	-		-
3rd	-	-		-
4th Qtr	-	-		-
<b>TIPPS TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>		<b>\$ -</b>
<b>MCH Cash Activity</b>	<b>\$ (27,792,635)</b>	<b>\$ 39,512,649</b>		<b>\$ 11,720,014</b>
<b>ProCare Cash Activity</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Blended Cash Activity</b>	<b>\$ (27,792,635)</b>	<b>\$ 39,512,649</b>	<b>\$ -</b>	<b>\$ 11,720,014</b>

**INCOME STATEMENT ACTIVITY:**

FY 2025 Accrued / (Deferred) Adjustments:

	<b>BLENDED</b>
DSH	\$ 10,024,997
UC	8,638,137
APHRIQA	1,953,655
ATLAS	359,207
GME	1,573,000
CHIRP	(3,960,243)
HARP	1,364,000
TIPPS	256,663
<b>Medicaid Supplemental Payments</b>	<b>20,209,415</b>
DSRIP Accrual	-
<b>Total Adjustments</b>	<b>\$ 20,209,415</b>

**ECTOR COUNTY HOSPITAL DISTRICT**  
**SUPPLEMENTAL SCHEDULE OF HOSPITAL TEMPORARY LABOR FTE'S**  
**AUGUST 2025**

TEMPORARY LABOR DEPARTMENT	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR PRIOR YR	PRIOR YR VAR
Cardiopulmonary	8.9	11.1	-20.1%	12.7	-30.0%	10.0	11.9	-16.6%	13.2	-24.5%
Operating Room	11.6	11.6	-0.4%	10.6	8.9%	9.4	12.4	-24.4%	12.3	-23.4%
Imaging - Diagnostics	2.1	3.2	-33.5%	3.7	-42.7%	4.3	3.4	24.7%	2.9	46.3%
Labor and Delivery	3.2	4.7	-32.1%	3.9	-18.2%	3.6	5.0	-28.5%	4.0	-10.9%
Intensive Care Unit (ICU) 2	0.8	1.5	-48.6%	0.8	-8.2%	1.7	1.6	10.1%	1.0	72.1%
Laboratory - Chemistry	2.1	6.1	-65.8%	1.2	70.4%	1.5	6.6	-77.9%	3.4	-57.1%
Intensive Care Unit (CCU) 4	0.4	1.1	-63.8%	1.0	-57.9%	1.2	1.2	-1.1%	0.8	46.1%
7 Central	0.2	0.9	-76.7%	1.8	-87.8%	0.9	1.0	-11.4%	1.1	-20.0%
Laboratory - Histology	1.1	0.9	28.1%	1.0	6.9%	0.8	0.9	-7.4%	1.0	-13.7%
CHW - Sports Medicine	1.1	1.6	-27.7%	0.9	25.3%	0.8	1.7	-51.3%	0.8	-2.6%
PM&R - Physical	0.6	0.5	34.4%	-	0.0%	0.8	0.5	60.5%	-	0.0%
Utilization Review	0.7	0.6	28.4%	1.0	-26.6%	0.8	0.6	31.6%	0.6	34.0%
4 East	-	1.4	-100.0%	0.9	-100.0%	0.7	1.5	-51.6%	1.2	-42.5%
PM&R - Speech	0.9	-	0.0%	1.1	-21.8%	0.7	-	0.0%	0.4	86.2%
Imaging - Nuclear Medicine	1.0	-	0.0%	-	0.0%	0.6	-	0.0%	-	0.0%
Imaging - Ultrasound	-	0.9	-100.0%	1.7	-100.0%	0.5	1.0	-51.6%	1.5	-67.6%
6 Central	1.7	0.3	517.9%	1.0	67.9%	0.5	0.3	66.8%	0.4	11.1%
4 Central	1.8	0.5	289.4%	0.8	115.0%	0.4	0.5	-20.0%	0.4	-9.9%
9 Central	0.8	0.2	235.9%	0.2	294.5%	0.3	0.2	32.3%	0.2	85.0%
Pharmacy - Retail	-	-	0.0%	-	0.0%	0.2	-	0.0%	-	0.0%
5 Central	0.5	0.3	70.7%	0.2	154.7%	0.2	0.3	-42.1%	0.2	2.5%
Emergency Department	0.1	0.5	-83.2%	0.4	-81.5%	0.2	0.5	-60.6%	0.3	-35.9%
3 West Observation	-	0.5	-100.0%	0.8	-100.0%	0.2	0.5	-68.4%	0.4	-56.7%
6 West	0.5	0.1	621.0%	0.1	599.4%	0.2	0.1	121.8%	0.1	48.7%
Nursing Orientation	0.1	-	0.0%	0.6	-84.3%	0.1	-	0.0%	0.3	-62.1%
Recovery Room	-	0.5	-100.0%	1.0	-100.0%	0.1	0.5	-84.3%	1.3	-94.0%
Neonatal Intensive Care	0.1	-	0.0%	0.1	-2.9%	0.0	-	0.0%	0.3	-92.9%
5 West	-	-	0.0%	-	0.0%	0.0	-	0.0%	-	0.0%
Laboratory - Hematology	-	2.0	-100.0%	-	0.0%	-	2.1	-100.0%	-	0.0%
Cardiopulmonary - NICU	-	0.6	-100.0%	-	0.0%	-	0.7	-100.0%	-	0.0%
Care Management	-	-	0.0%	-	0.0%	-	-	0.0%	0.0	-100.0%
Imaging - CT Scan	-	-	0.0%	0.1	-100.0%	-	-	0.0%	1.2	-100.0%
Imaging - CVI	-	0.9	-100.0%	-	0.0%	-	1.0	-100.0%	-	0.0%
PM&R - Occupational	-	0.9	-100.0%	1.0	-100.0%	-	1.0	-100.0%	1.2	-100.0%
<b>SUBTOTAL</b>	<b>41.2</b>	<b>53.2</b>	<b>-22.6%</b>	<b>48.7</b>	<b>-15.3%</b>	<b>41.0</b>	<b>57.0</b>	<b>-28.2%</b>	<b>50.5</b>	<b>-18.9%</b>
<b>TRANSITION LABOR</b>										
Laboratory - Chemistry	4.6	-	0.0%	5.3	-13.0%	4.8	-	0.0%	4.3	11.1%
<b>SUBTOTAL</b>	<b>4.6</b>	<b>-</b>	<b>0.0%</b>	<b>5.3</b>	<b>-13.0%</b>	<b>4.8</b>	<b>-</b>	<b>0.0%</b>	<b>4.3</b>	<b>11.1%</b>
<b>GRAND TOTAL</b>	<b>45.8</b>	<b>53.2</b>	<b>-14.0%</b>	<b>54.0</b>	<b>-15.1%</b>	<b>45.8</b>	<b>57.0</b>	<b>-19.7%</b>	<b>54.8</b>	<b>-16.5%</b>



# **Financial Presentation**

## **For the Month Ended August 31, 2025**



# *Gain (Loss) From Operations* *August 2025*

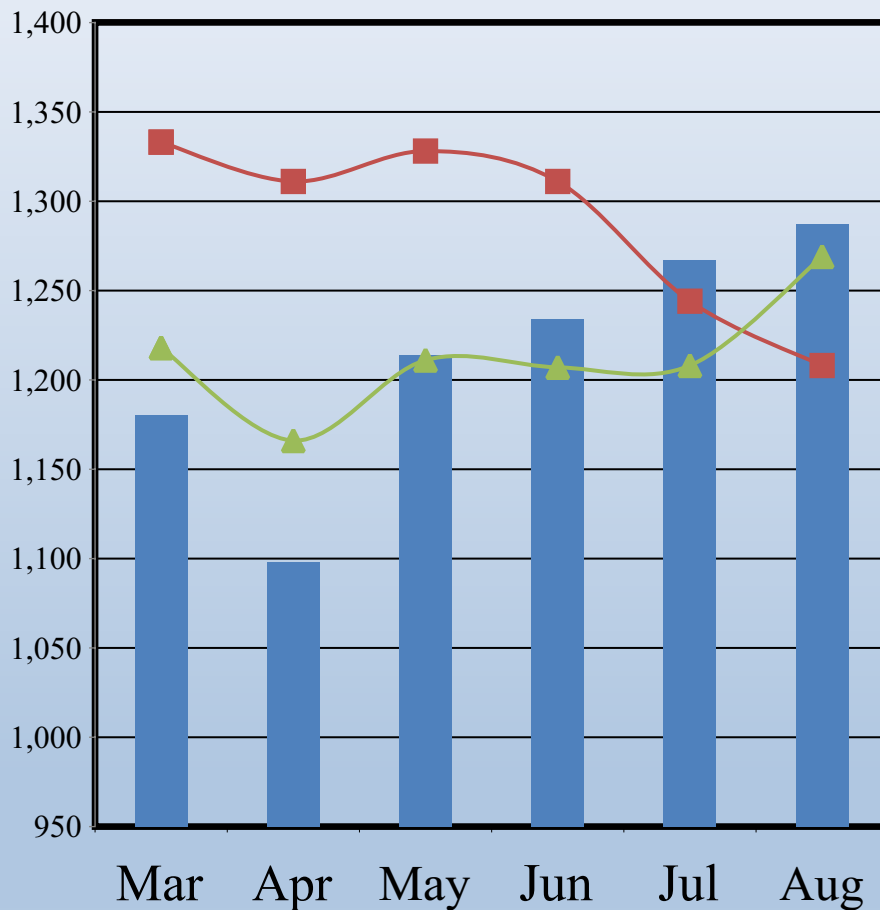
	<u>Actual</u>	<u>Budget</u>	<u>Variance</u>
Month	(1,106,321)	913,732	(2,020,053)
Var %			-221.1%
Year-To-Date	(3,677,648)	2,445,163	(6,122,811)
Var %			-250.4%

# Volume e



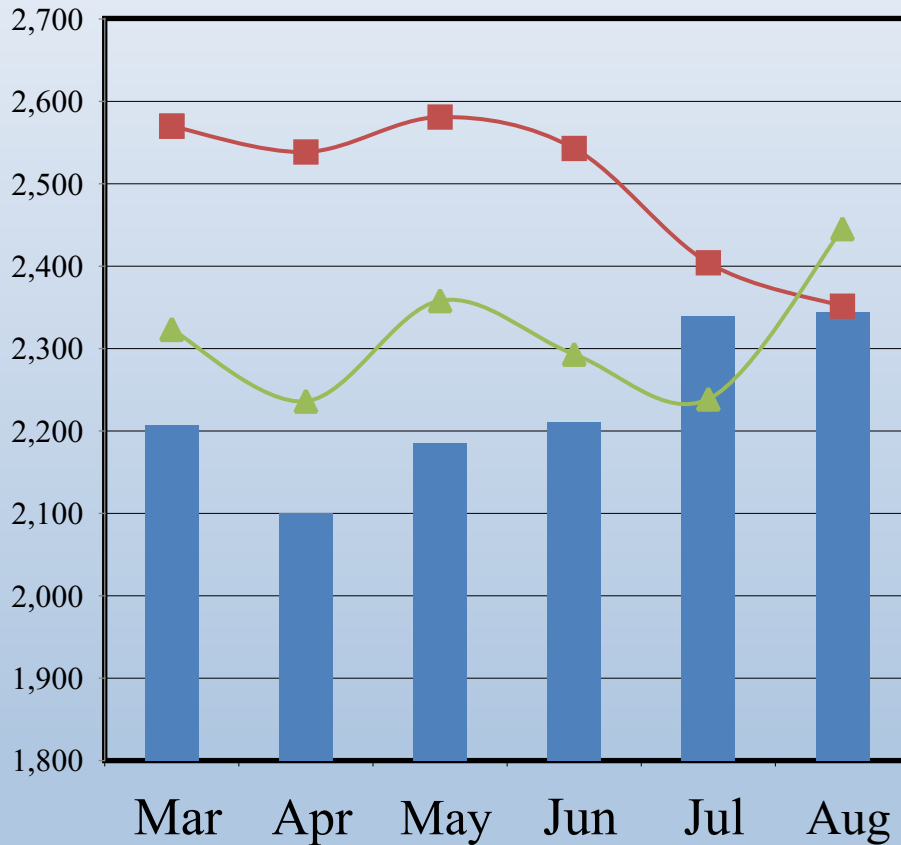
# Admissions

## *Total – Adults and NICU*



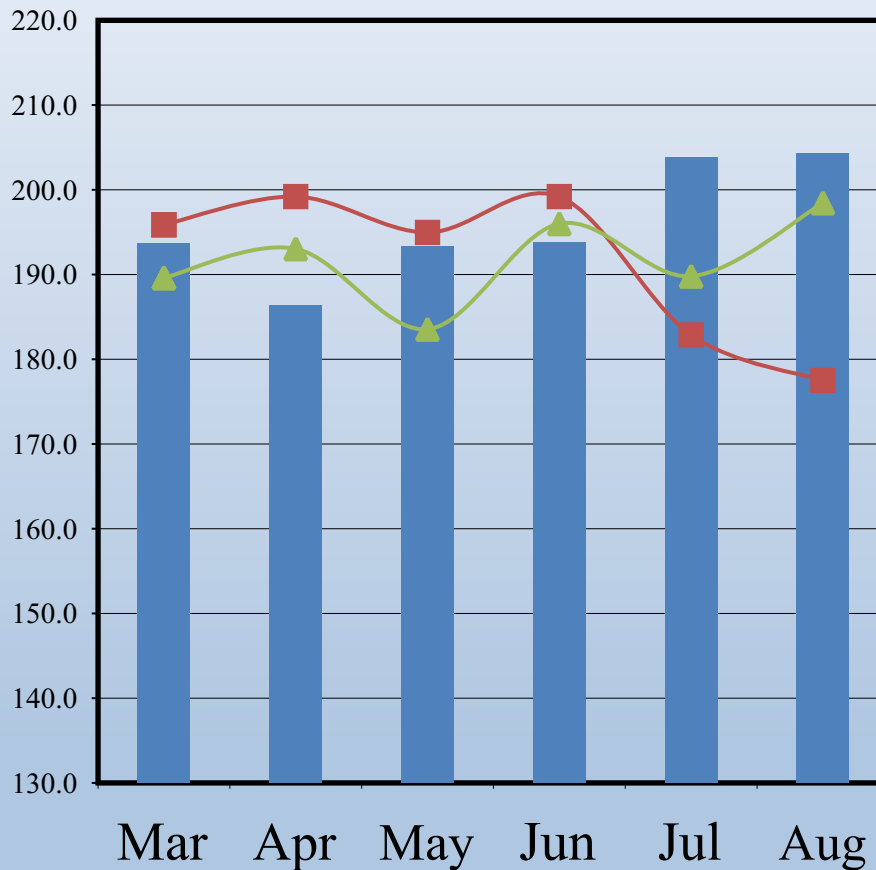
	Actual	Budget	Prior Year
Month	1,287	1,208	1,269
Var %		6.5%	1.4%
Year-To-Date	13,108	13,998	13,191
Var %		-6.4%	-0.6%
Rolling 12 Mo	14,332	14,999	14,351
Var %		-4.4%	-0.1%

# Adjusted Admissions



	Actual	Budget	Prior Year
Month	2,344	2,351	2,445
Var %		-0.3%	-4.1%
Year-To-Date	24,451	27,094	25,233
Var %		-9.8%	-3.1%
Rolling 12 Mo	26,813	28,885	27,488
Var %		-7.2%	-2.5%

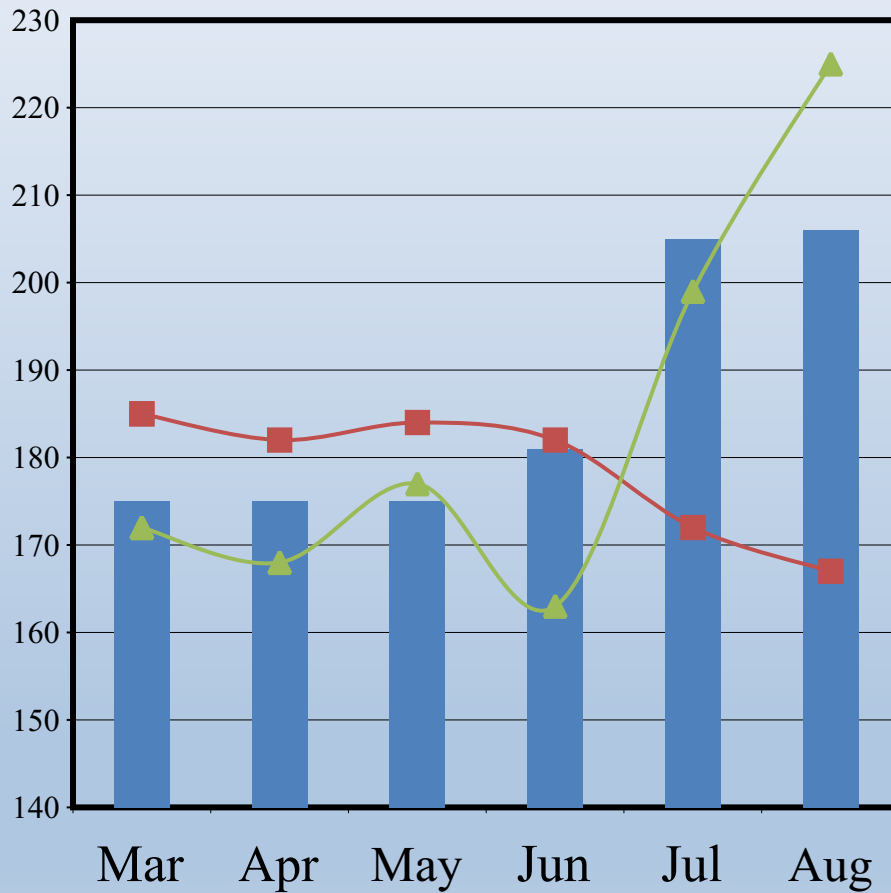
# *Average Daily Census*



	Actual	Budget	Prior Year
Month	204.3	177.5	198.5
Var %		15.1%	3.0%
Year-To-Date	193.0	190.3	188.0
Var %		1.4%	2.7%
Rolling 12 Mo	193.1	188.4	187.1
Var %		2.5%	3.2%

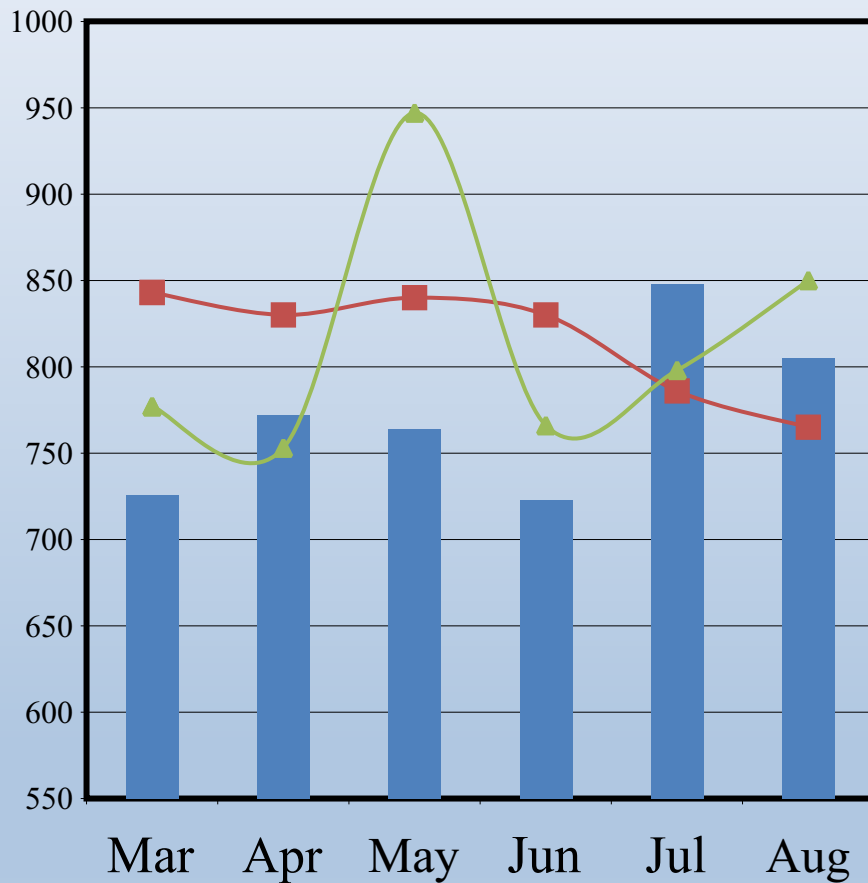


# *Deliveries*



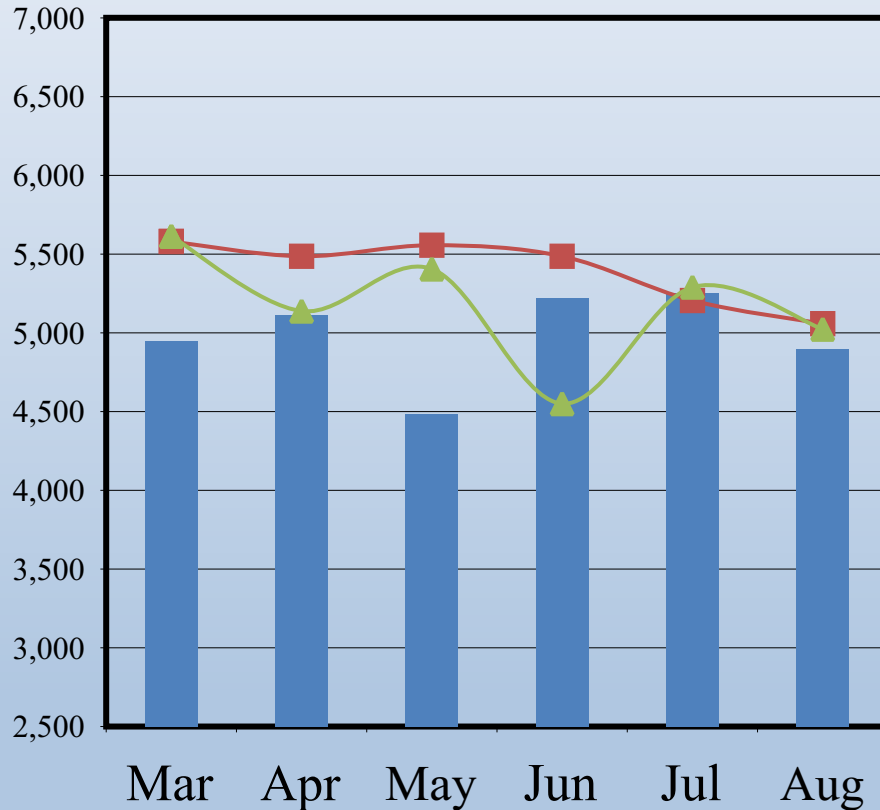
	Actual	Budget	Prior Year
Month	206	167	225
Var %		23.4%	-8.4%
Year-To-Date	2,007	1,939	2,017
Var %		3.5%	-0.5%
Rolling 12 Mo	2,212	2,098	2,219
Var %		5.4%	-0.3%

# *Total Surgical Cases*



	Actual	Budget	Prior Year
Month	805	765	850
Var %		5.2%	-5.3%
Year-To-Date	8,490	8,854	8,500
Var %		-4.1%	-0.1%
Rolling 12 Mo	9,260	9,615	9,329
Var %		-3.7%	-0.7%

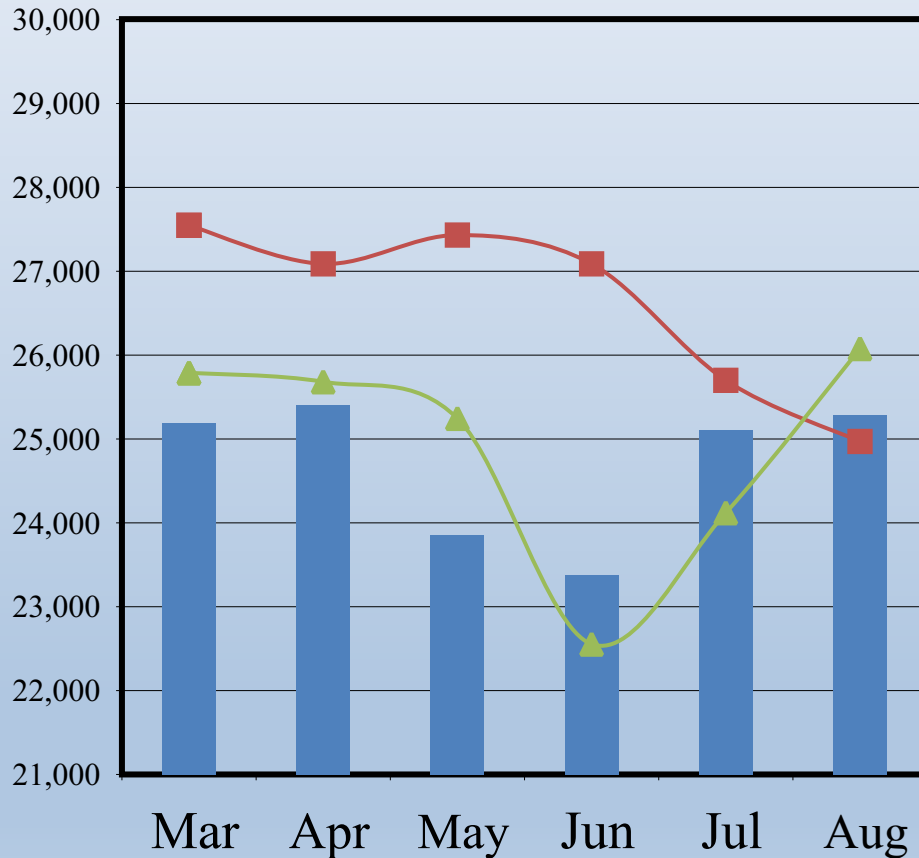
# *Emergency Room Visits*



	Actual	Budget	Prior Year
Month	4,895	5,058	5,023
Var %		-3.2%	-2.5%
Year-To-Date	56,801	58,581	58,203
Var %		-3.0%	-2.4%
Rolling 12 Mo	62,084	63,188	62,918
Var %		-1.7%	-1.3%

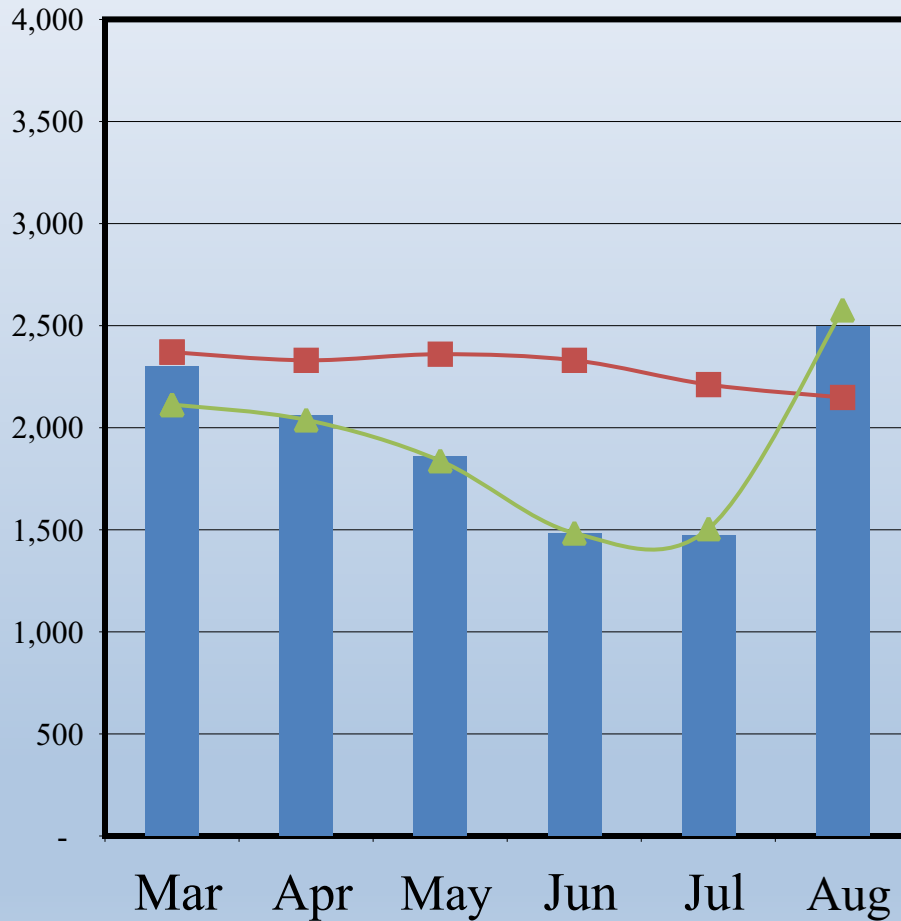


# Total Outpatient Occasions of Service



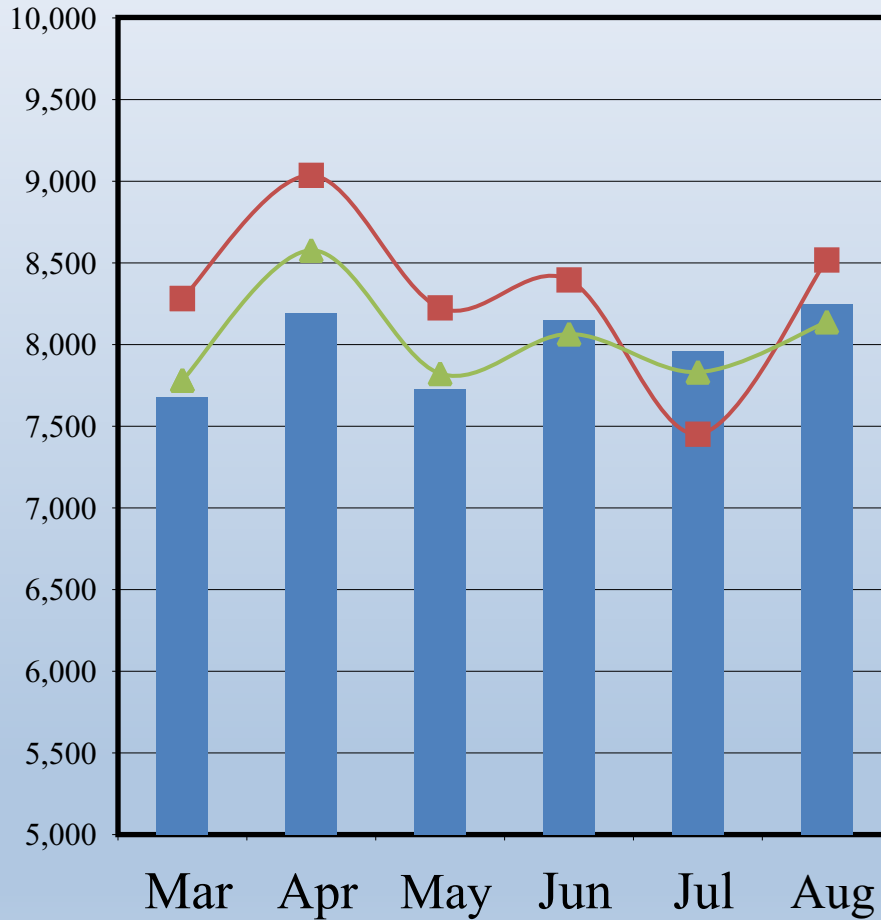
	Actual	Budget	Prior Year
Month	25,278	24,968	26,074
Var %		1.2%	-3.1%
Year-To-Date	278,996	289,175	282,972
Var %		-3.5%	-1.4%
Rolling 12 Mo	303,762	313,497	308,173
Var %		-3.1%	-1.4%

# *Urgent Care Visits*



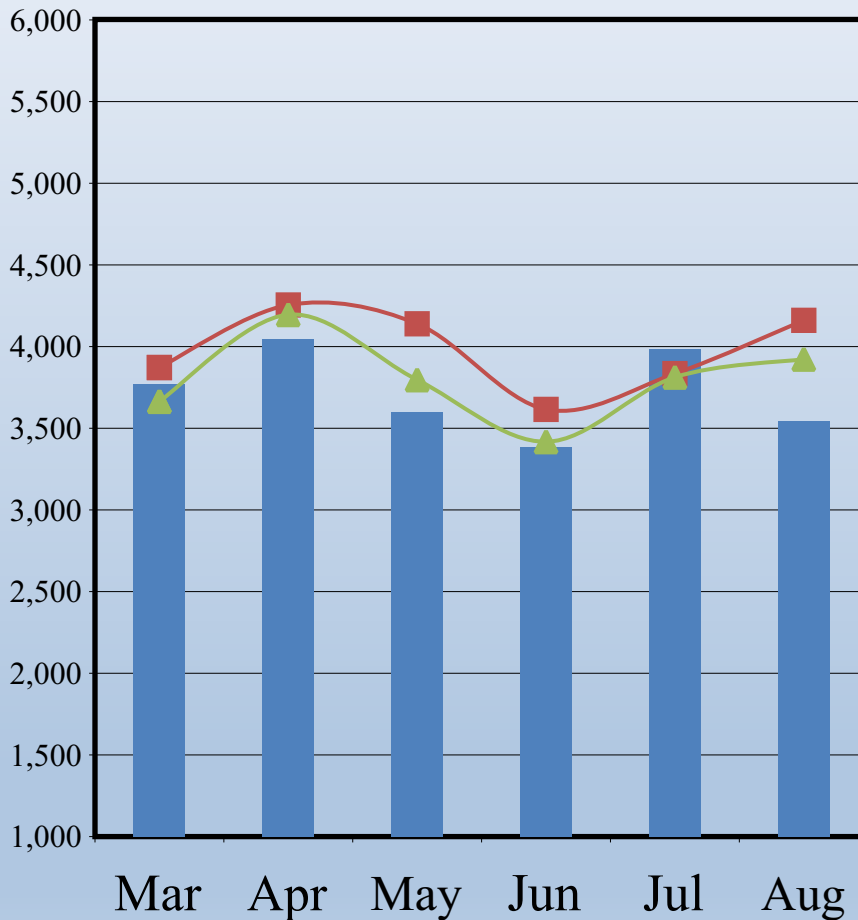
	Actual	Budget	Prior Year
Month	2,496	2,148	2,577
Var %		16.2%	-3.1%
Year-To-Date	24,571	24,882	24,857
Var %		-1.2%	-1.2%
Rolling 12 Mo	26,622	27,314	27,022
Var %		-2.5%	-1.5%

# Total ProCare Office Visits



	Actual	Budget	Prior Year
Month	8,247	8,516	8,137
Var %		-3.2%	1.4%
Year-To-Date	86,679	90,058	86,062
Var %		-3.8%	0.7%
Rolling 12 Mo	94,576	98,138	93,819
Var %		-3.6%	0.8%

# *Total Family Health Clinic Visits*



	Actual	Budget	Prior Year
Month	3,545	4,159	3,921
Var %		-14.8%	-9.6%
Year-To-Date	42,318	43,259	41,075
Var %		-2.2%	3.0%
Rolling 12 Mo	45,985	47,147	44,100
Var %		-2.5%	4.3%



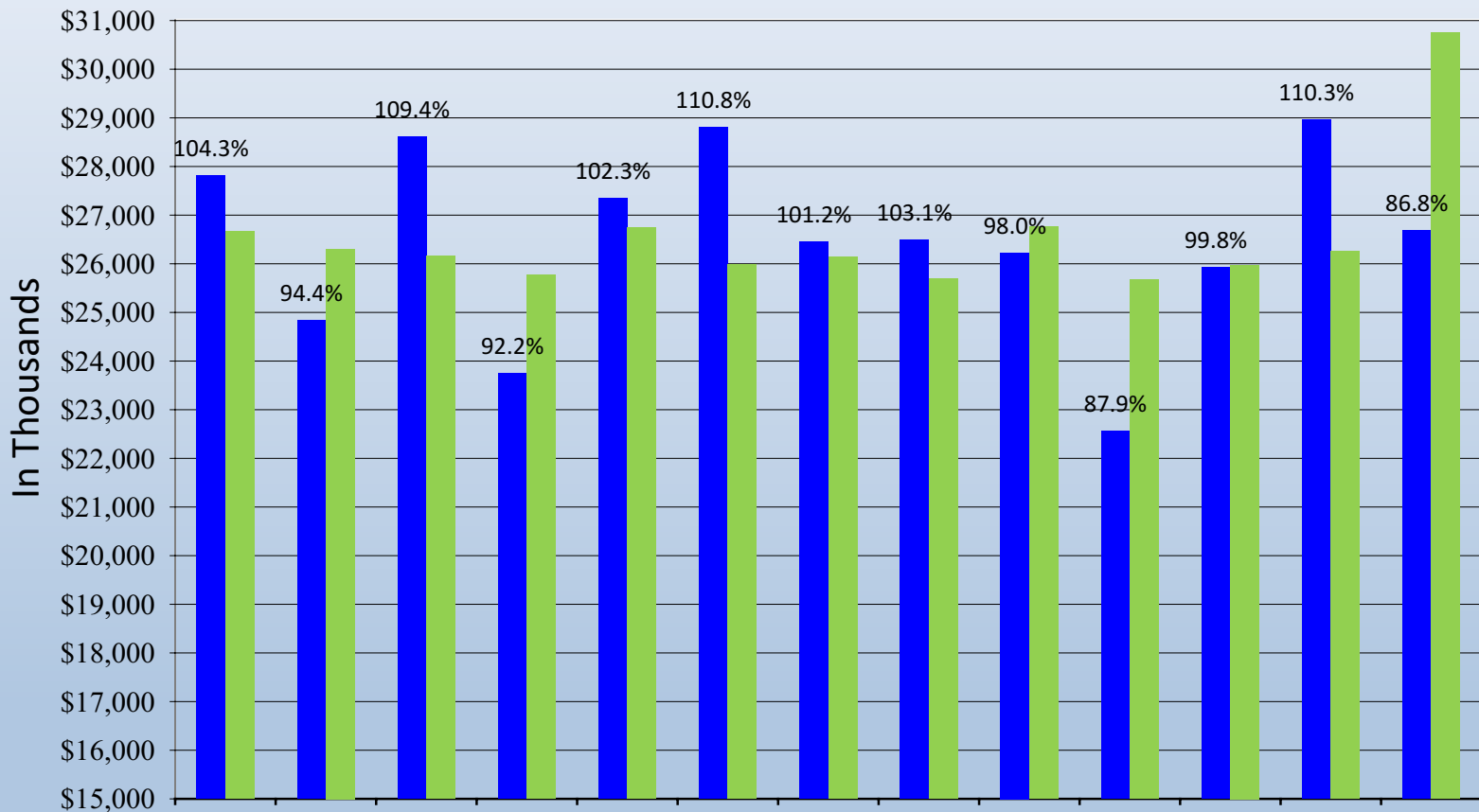
# Accounts Receivable





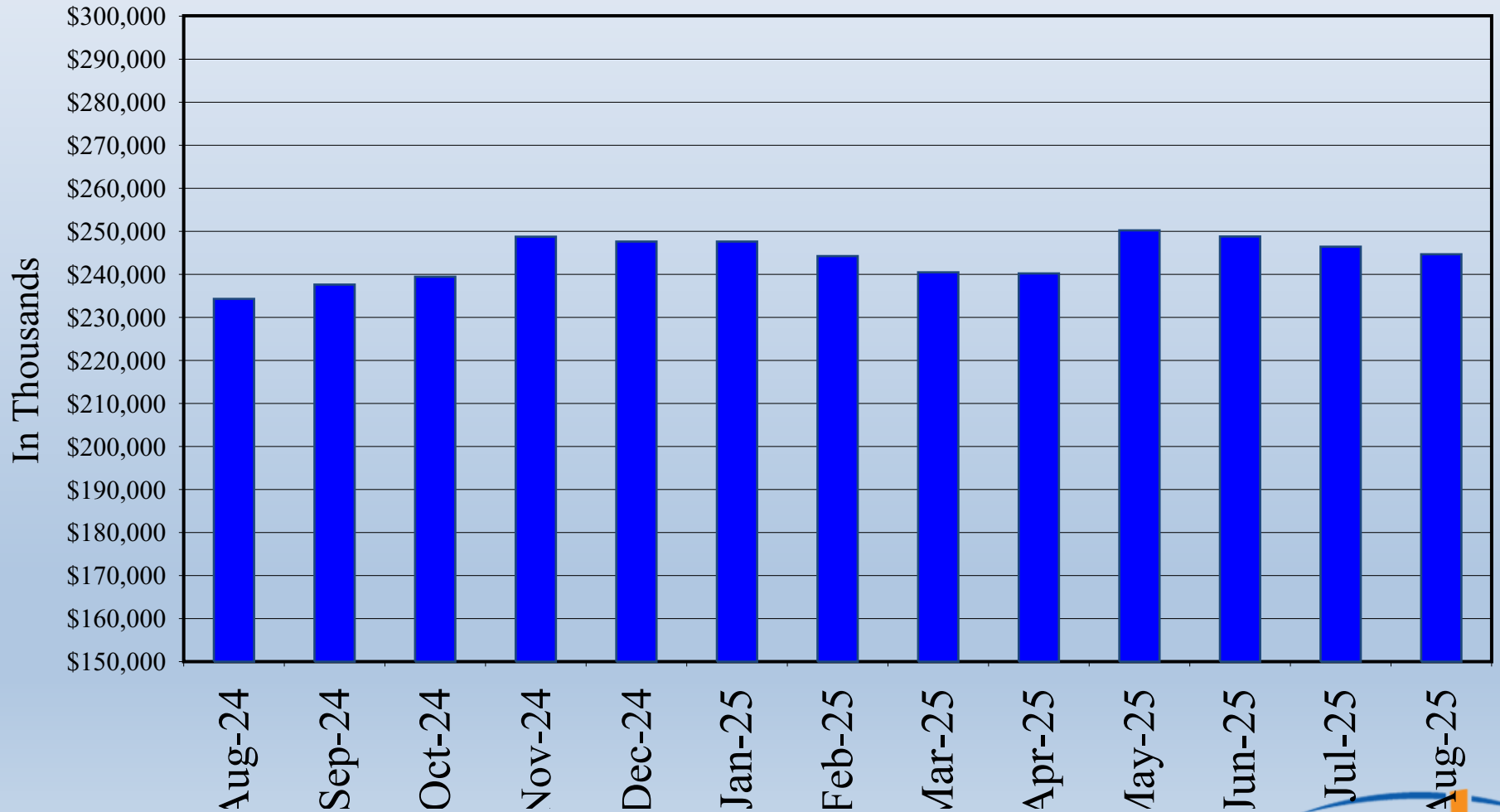
# Total AR Cash Receipts

## *13 Month Trending*



# *Total Accounts Receivable – Gross*

## *Thirteen Month Trending*



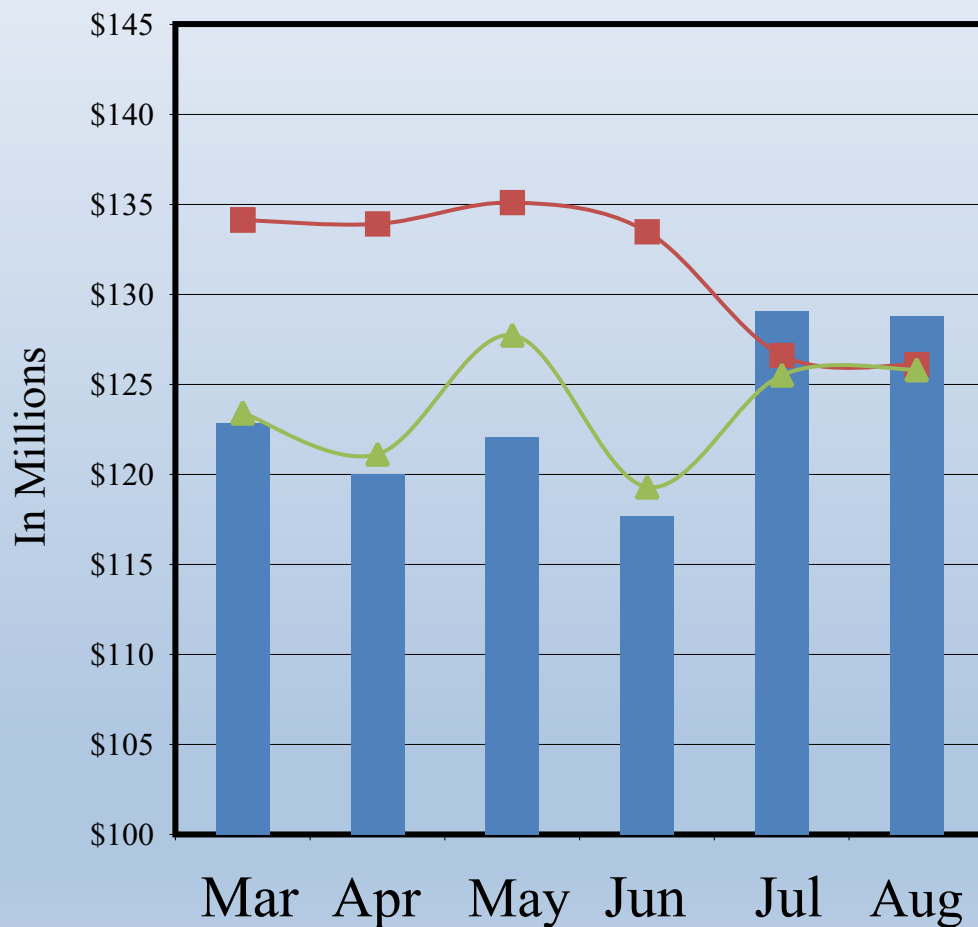
# Revenues & Revenue Deductions





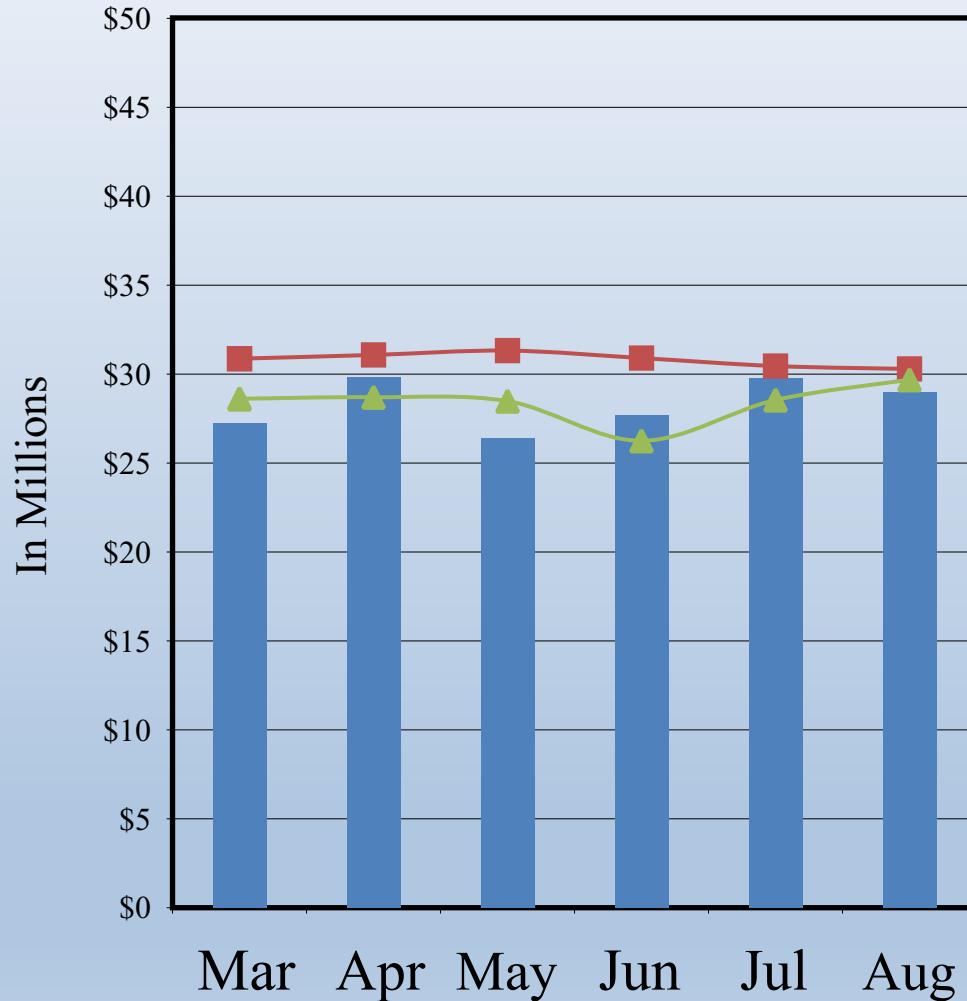
# *Total Patient Revenues*

## *(Ector County Hospital District)*



	Actual		Budget		Prior Year	
Month	\$	128.8	\$	126.1	\$	125.8
Var %				2.1%		2.4%
Year-To-Date	\$	1,351.5	\$	1,430.4	\$	1,331.0
Var %				-5.5%		1.5%
Rolling 12 Mo	\$	1,472.3	\$	1,550.0	\$	1,445.0
Var %				-5.0%		1.9%

# Total Net Patient Revenues

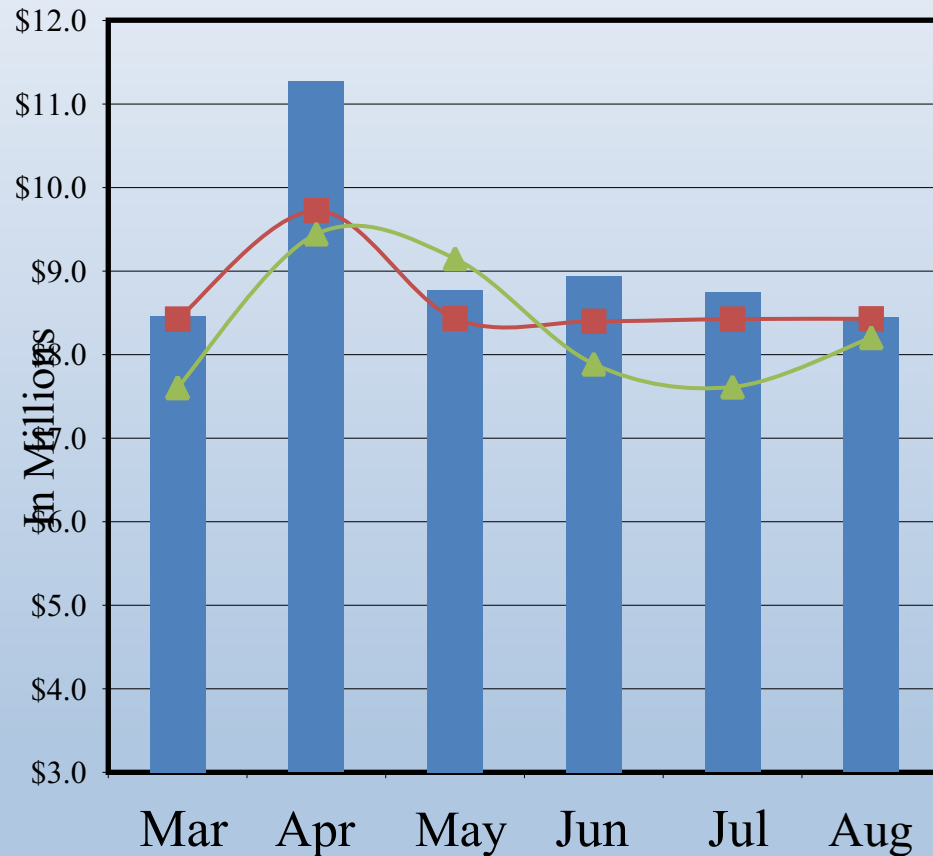


	Actual		Budget		Prior Year	
Month	\$	29.0	\$	30.3	\$	29.7
Var %				-4.3%		-2.3%
Year-To-Date	\$	311.0	\$	331.6	\$	306.6
Var %				-6.2%		1.4%
Rolling 12 Mo	\$	355.5	\$	358.0	\$	335.1
Var %				-0.7%		6.1%

# **Other Revenue**

## **(Ector County Hospital District)**

### ***Including Tax Receipts, Interest & Other Operating Income***



	Actual		Budget		Prior Year	
Month	\$	8.4	\$	8.4	\$	8.2
Var %				0.2%		2.9%
Year-To-Date	\$	97.8	\$	93.8	\$	90.5
Var %				4.3%		8.1%
Rolling 12 Mo	\$	107.0	\$	101.2	\$	100.7
Var %				5.7%		6.3%

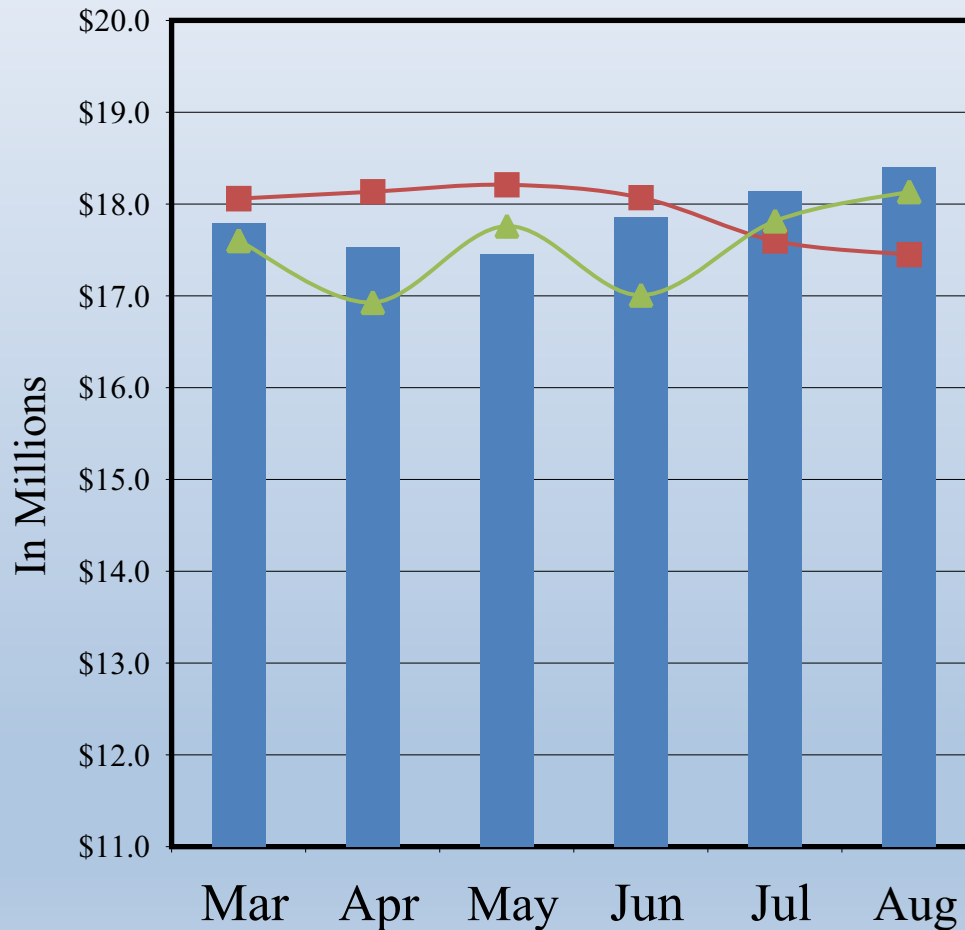
# Operating Expenses





# Salaries, Wages & Contract Labor

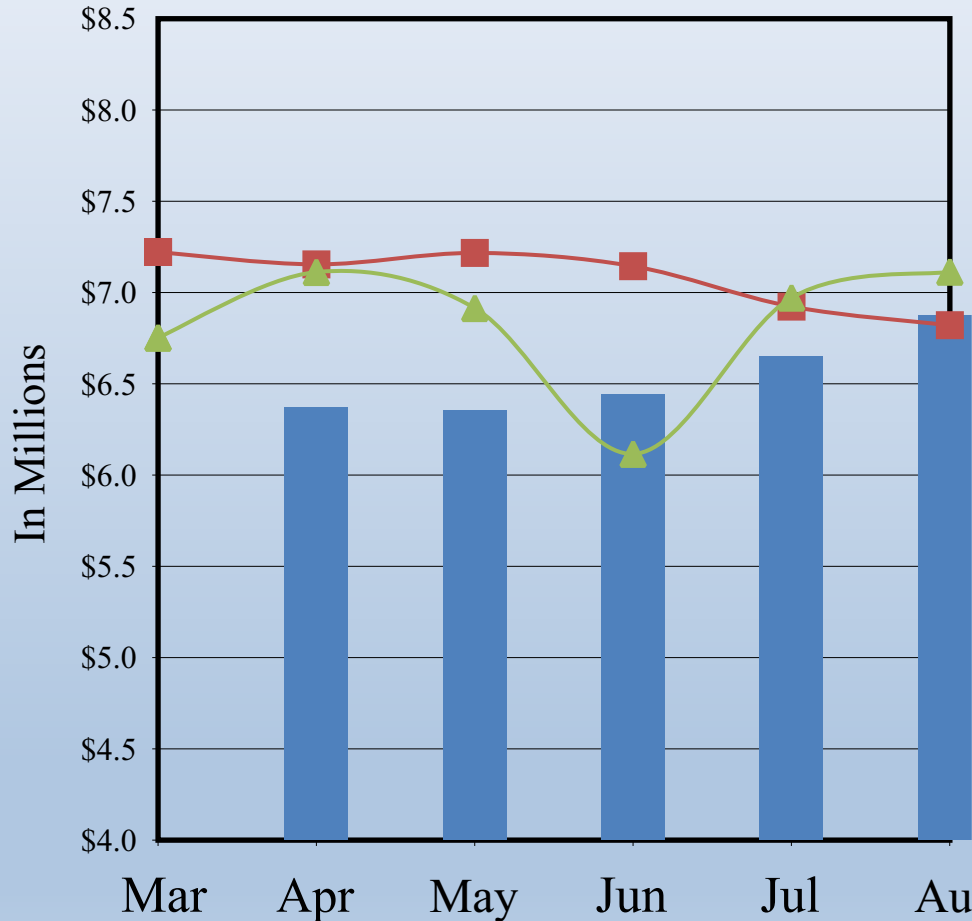
## *(Ector County Hospital District)*



	Actual		Budget		Prior Year	
Month	\$	18.4	\$	17.4	\$	18.1
Var %				5.7%		1.7%
Year-To-Date	\$	192.8	\$	195.0	\$	188.6
Var %				-1.1%		2.2%
Rolling 12 Mo	\$	210.1	\$	210.8	\$	205.5
Var %				-0.3%		2.2%

# *Supply Expense*

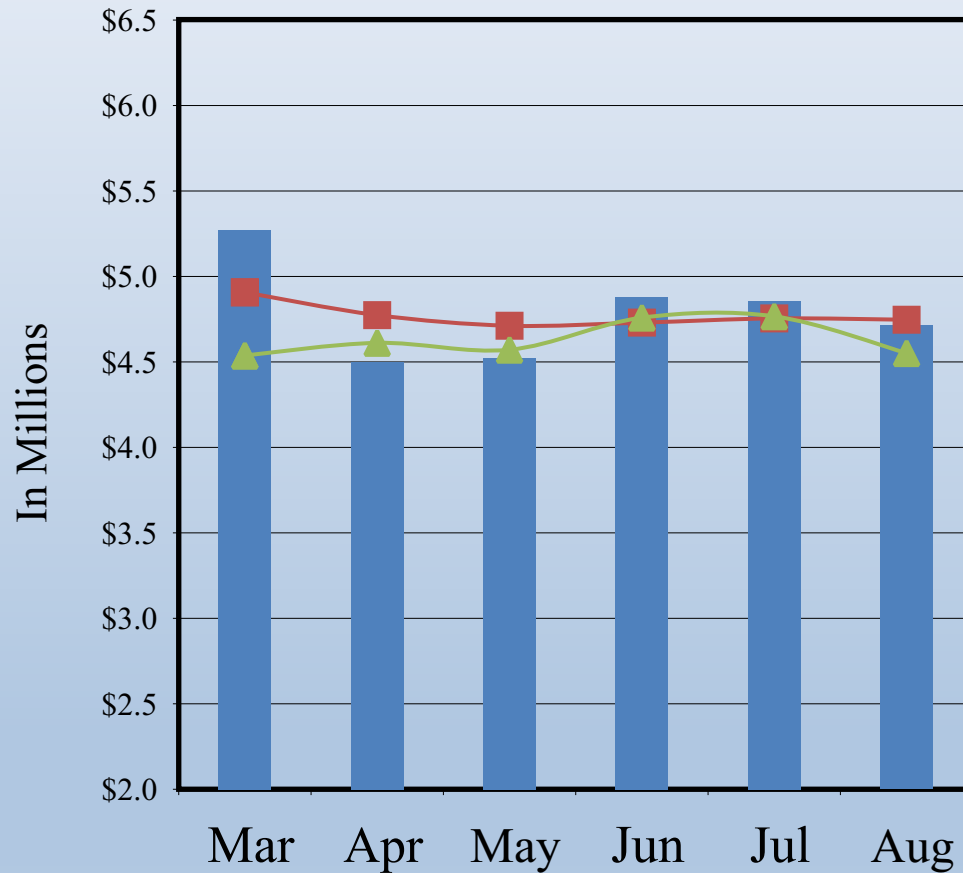
## *(Ector County Hospital District)*



	Actual		Budget		Prior Year	
Month	\$	6.9	\$	6.8	\$	7.1
Var %				0.8%		-3.4%
Year-To-Date	\$	74.5	\$	77.2	\$	73.6
Var %				-3.5%		1.3%
Rolling 12 Mo	\$	80.8	\$	83.0	\$	78.6
Var %				-2.7%		2.8%

# *Purchased Services*

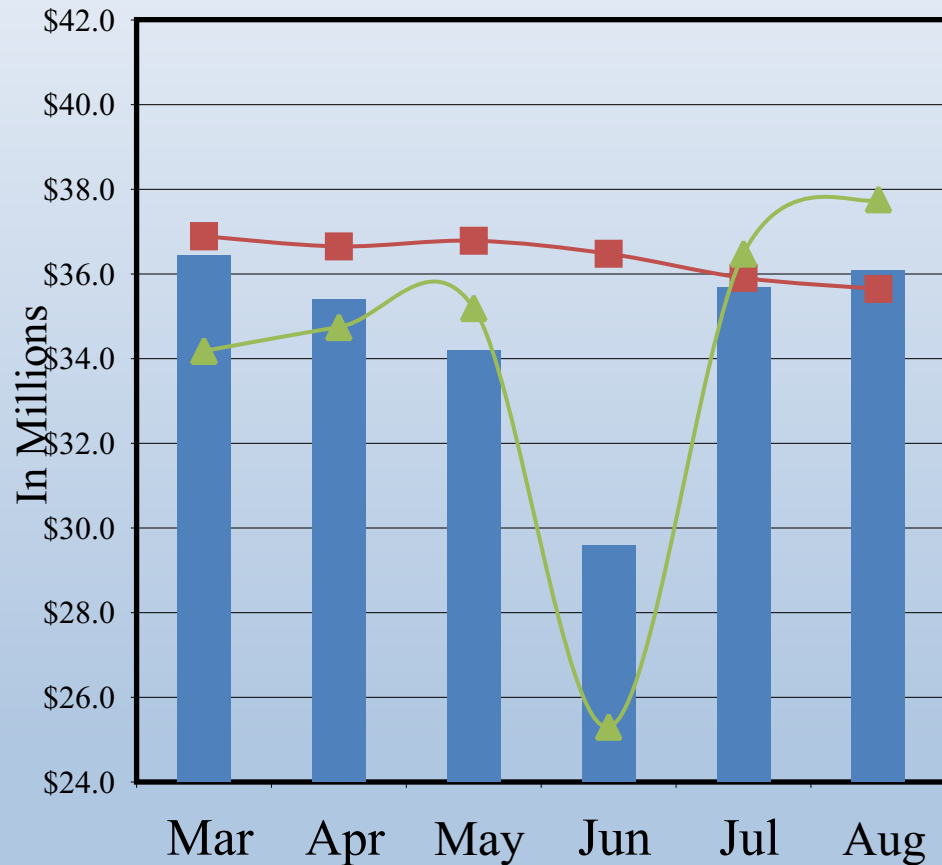
## *(Ector County Hospital District)*



	Actual		Budget		Prior Year	
Month	\$	4.7	\$	4.7	\$	4.6
Var %				-0.7%		3.5%
Year-To-Date	\$	53.0	\$	52.7	\$	51.1
Var %				0.7%		3.7%
Rolling 12 Mo	\$	58.7	\$	57.1	\$	56.7
Var %				4.1%		5.2%

# *Total Operating Expense*

## *(Ector County Hospital District)*

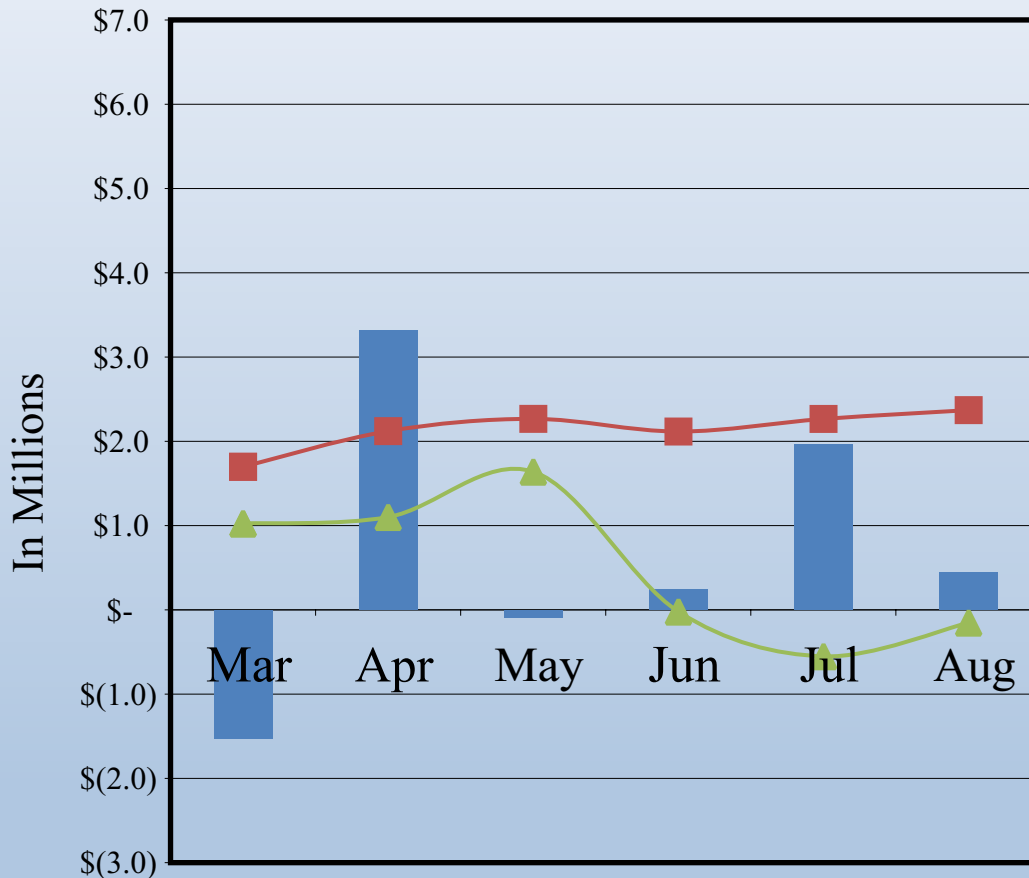


	Actual		Budget		Prior Year	
Month	\$	36.1	\$	35.6	\$	37.8
Var %				1.2%		-4.4%
Year-To-Date	\$	385.2	\$	398.2	\$	374.0
Var %				-3.2%		3.0%
Rolling 12 Mo	\$	420.4	\$	430.5	\$	407.0
Var %				-2.3%		3.3%



# Adjusted Operating EBIDA

## Ector County Hospital District Operations

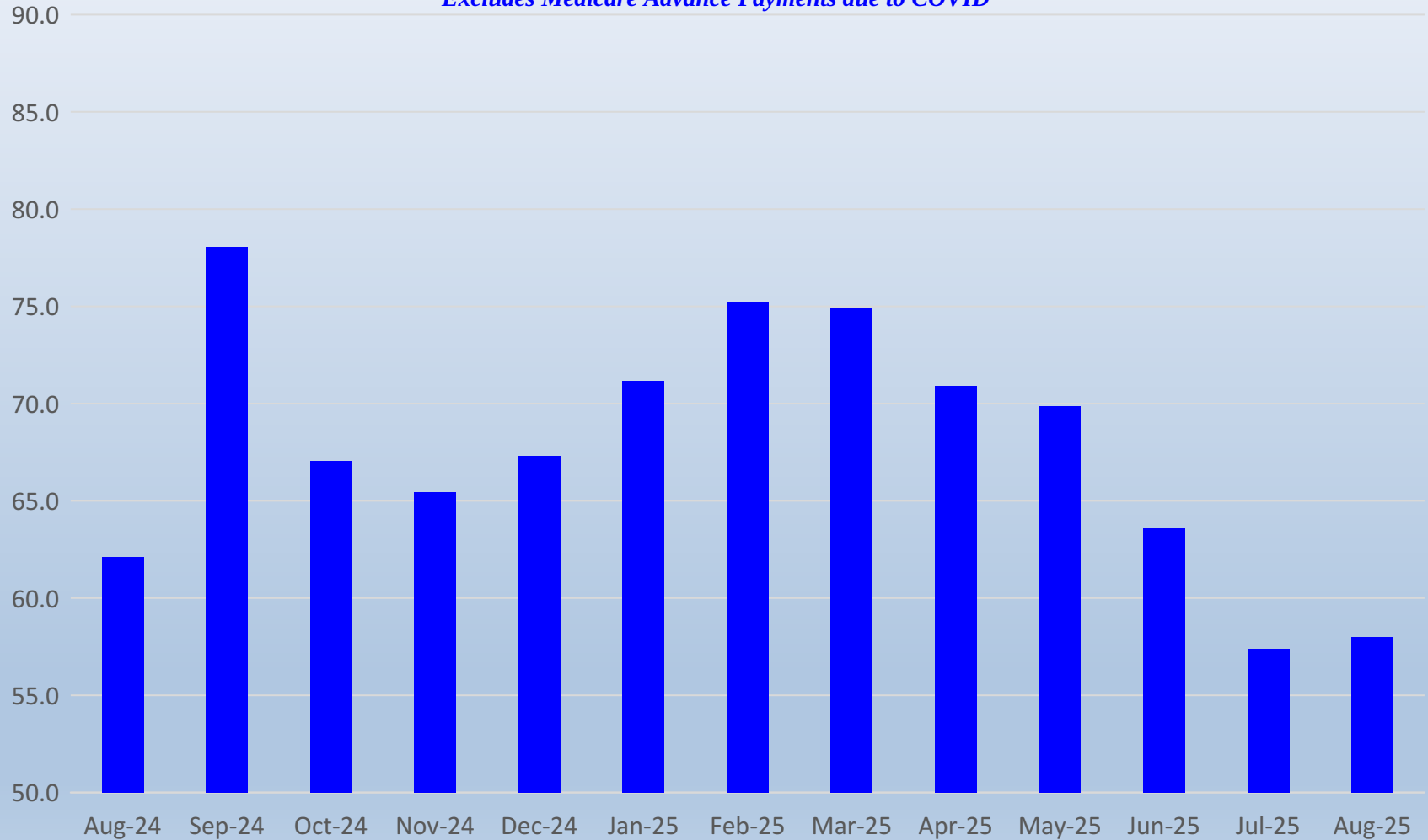


	Actual		Budget		Prior Year	
Month	\$	0.4	\$	2.4	\$	(0.2)
Var				(2.00)		0.60
Var %				-83.3%		-300.0%
Year-To-Date	\$	7.2	\$	18.3	\$	5.0
Var %				-60.7%		44.0%
Rolling 12 Mo	\$	24.5	\$	19.0	\$	12.5
Var %				28.9%		96.0%

# *Days Cash on Hand*

## *Thirteen Month Trending*

*\*Excludes Medicare Advance Payments due to COVID*







## **FY 2022 CAPITAL EQUIPMENT REQUEST**

Date: August 22, 2025

To: Ector County Hospital District Board of Directors

Through: Russell Tippin, President CEO  
Kim Leftwich DNP, RN, CNO

From: Michelle Sullivan MSN, BSN, RN, ACNO Surgical Services  
Jade Barroquillo BSN, RN, Director of Surgical Operations

Re: Invita Healthcare Tissue Tracking System-Software Service and License Agreement Renewal

<b>Total Cost</b>	<b>1<sup>st</sup> year</b>	<b>\$23,501</b>
Budgeted	2 <sup>nd</sup> year	\$24,206
	3 <sup>rd</sup> year	\$24,933

### **OBJECTIVE**

Continue software license and service for our Tissue/Implant Tracking system. This will ensure the updating of the computer software appropriately and the equipment to be serviced when needed. This also includes one preventative maintenance visit. The tracking system assists in optimizing inventory, warranties, expiration dates and receiving immediate data on FDA recalls. The Tissue Tracking system is used by the Operating Room, Cath Lab, and Wound Care.

### **History**

We installed the tissue tracking system in 2019 and had an initial software and license agreement for three years. We have 2 units. This will be our third renewal of the contract. The current contract expires on September 30<sup>th</sup>, 2025. This software aids with implant and tissue management and ensures that we meet FDA and regulatory standards. This agreement provides year-round support and enables staff to provide accurate responses to inspectors, maintain bi-directional tracking and minimize oversights such expiration of expensive implants. The tissue tracking systems with integration to the electronic medical record is a valuable tool to assist with compliance with regulatory entities.

**PURCHASE CONSIDERATIONS** According to DNV facilities with these types of tracking systems rarely have any issues at survey time. When we tell the surveyors that we have this type of system they have never continued with more questions.

**FTE IMPACT**

No additional FTE(s) needed.

**INSTALLATION & TRAINING**

None needed.

**WARRANTY AND SERVICE CONTRACT**

3 Year contract

**DISPOSITION OF EXISTING EQUIPMENT**

N/A

**LIFE EXPECTANCY OF EQUIPMENT**

7-10years

**MD BUYLINE INFORMATION**

Meets EMTS

and Vizient pricing recommendation.

**COMMITTEE APPROVAL**

Surgery Dept.

FCC

MEC

Joint Conference

ECHD Board

## MEMORANDUM

TO: ECHD Board of Directors

FROM: Linda Carpenter, Chief Information Officer

SUBJECT: Vocera Communication Devices Software Support Renewal

DATE: October 1, 2025

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**Cost:**

Vocera Communication Devices	\$53,732.38
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**Budget Reference:**

Operational Budget	\$53,732.38
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**Background:**

The Vocera Communication Badge is a lightweight, wearable, hands-free, voice-controlled communication device that enables Medical Center Hospital's (MCH) clinical staff to communicate effectively and efficiently. This technology plays a vital role in streamlining healthcare communication, enhancing patient care coordination, and improving response times across departments.

The Vocera software support renewal ensures continued access to critical updates, technical support, and system stability for another one-year term.

**Funding:**

Vocera software one-year support in the amount of \$53,732.38 from Vocera Communications, Inc. will come from operational budgeted funds.



## MEMORANDUM

TO: ECHD Board of Directors  
FROM: Courtney Davis Chief Experience and Quality Officer  
SUBJECT: NRC Health Contract Renewal  
DATE: September 5, 2025

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**Cost:**

\$532,696.61 Term of four years through January 1, 2029

- Year 1 (1/1/26) 129,244.85
- Year 2 (1/1/27) 131,829.75
- Year 3 (1/1/28) 134,466.34
- Year 4 (1/1/29) 137,155.67

This contract renewal involves a four-year agreement with our regulatory HCAHPS and patient experience feedback vendor, NRC. The contract has been negotiated down from a five-year term to a four-year term, with the annual increase adjusted from 6% to 2% effective starting in the second year of the agreement.

**Staffing:**

No additional FTEs required

**Implementation Time Frame:**

None

**Nature of Service:**

Regulatory Vendor

## MEMORANDUM

TO: ECHD Board of Directors  
FROM: Courtney Davis Chief Experience and Quality Officer  
SUBJECT: Huron Consulting Services LLC Contract Renewal  
DATE: September 3, 2025

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**Cost:**

\$196,100.00, October 2025 through October 2026.

This amendment aims to synchronize the start and end dates of this contract to facilitate the simultaneous conclusion of all services. The scope of this contract encompasses leader management software focused on goal management, as well as physician consulting and leadership services designed to support our strategic planning initiatives and leadership development efforts.

**Staffing:**

No additional FTEs required

**Implementation Time Frame:**

None

**Nature of Service:**

Consulting and Software



## MEMORANDUM

Date: September 19, 2025

To: Ector County Hospital District Board of Directors

Through: Alison Pradon, Vice President of Development

Re: Blackbaud – Updated Records Contract

DATE: September 19, 2025

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**Total Cost (budgeted):**

Blackbaud Annual Subscription (1 year)	<b><u>\$51,554.36</u></b>
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Contract Total	<b><u>\$51,554.36</u></b>
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**Background:**

This is the MCHS Foundation donor database. The initial contract was for \$33,792.51 but we have exceeded the 10,000 records in the donor database so need to increase to 17,500 records. This software also includes event tracking, membership tracking, volunteer hours, email, payment processing, healthcare analytics, planned gift tracker and more.

**Staffing:**

No additional FTE's required.

**Disposition of Existing Equipment:**

N/A

**Implementation Time Frame:**

Immediate

**Funding:**

\$51,554.36 for fiscal year 2026. The contract will be up for renewal August 31, 2026.

**FUNDING AGREEMENT**  
**2025-2026**

This Contract ("Contract") is made and entered into by and between **MCH PROFESSIONAL CARE**, a Texas non-profit corporation ("Pro Care") and **ECTOR COUNTY HOSPITAL DISTRICT** doing business as Medical Center Health System (the "Hospital").

The Hospital wishes to contract with Pro Care for the services of Physicians, to provide medical services to needy inhabitants of the Ector County Hospital District that exceed the funding provided by Permian Basin Clinical Servicing Partnership.

Pro Care is certified by the Texas State Board of Medical Examiners as a 5.01 (a) (now V.T.C.A., Occupations Code §162.001) non-profit health organization. The activities of Pro Care are conducted in Ector County, Texas.

Hospital and ProCare desire to set forth the agreements and understandings between them with respect to the services of Physicians on behalf of and in support of the medical needs of the people of Ector County and the Hospital.

Now, therefore, in consideration of the premises and the mutual covenants and agreement herein contained, and subject to the terms and conditions hereof Hospital and Pro Care have agreed as follows:

1. SERVICES. Hospital hereby contracts with ProCare, as an independent contractor to provide and make available to the Hospital the services of Physicians for the benefit of Hospital and the people of Ector County, Texas with duties and responsibilities set forth herein, to render medical services as reasonable patient care may require. The Physician's duties shall include, but not be limited to, the following:

- (a) Performing such Medical procedures and examinations as may be necessary and appropriate for needy patients using Physician's services in accordance with all canons of professional ethics and all applicable laws, rules and regulations of the State of Texas and of the United States.
- (b) Keeping and maintaining, or causing to be kept and maintained, appropriate records, reports, claims and correspondence necessary and appropriate in connection with all professional services rendered by Physician under the Agreement. All of such records, claims, and correspondence shall belong to Pro Care or Hospital as provided in the Agreement, but Hospital, Pro Care and the Physician shall be authorized to make copies of any such records at any time in the future.
- (c) Promoting, to the extent permitted by law and the applicable canons of professional ethics, the professional practice of Hospital and Pro Care, its successors, and assigns.
- (d) Performing all acts reasonably necessary to maintain and improve Physician's professional skills, including all required continuing medical education
- (e) Complying with all appropriate standards of the U.S. Department of Health and Human Services, the Texas Medical Board, Medicare and Medicaid, and the Bylaws, Rules, and Regulations of the Medical Staff of Medical Center Hospital; and
- (f) Assisting in the development of protocols for the practice of medicine in Medical Center Hospital, with an emphasis on both quality and efficient utilization.

2. SUPPORT PAYMENT. In consideration of the foregoing, Hospital agrees to pay Pro Care during the term of this Contract, and a Support Payment for covered services not to exceed **\$32,073,647.00** for the Hospital's fiscal year ending **September 30, 2026**. The Support Payment shall be paid in an amount determined by Hospital to approximately equal to any anticipated or incurred Pro Care deficiency in operating expenses for medical services.

3. TERM. The term of this Contract shall be for the Hospital fiscal year ending on **September 30, 2026**.

4. NON-APPROPRIATION. In the event no funds or insufficient funds are appropriated and budgeted by the Hospital for the payment of obligations under the contract for any fiscal period in which payments are due under this Contract, the Hospital shall, not less than 60 days prior to the end of the fiscal period for which funds have been appropriated, in writing, notify Pro Care of such occurrence. This Contract shall thereafter terminate and be rendered null and void on the last day of the fiscal period for which appropriations were made without penalty, liability or expense to the Hospital of any kind.

5. COMPLIANCE. In the event (i) Medicare, Medicaid, or any other third party payor, (a "Third Party Payor"), or any federal, state or local laws, rules, regulations, or interpretations (the "Regulatory Reimbursement Policies") at any time during the term of this Agreement prohibit or restrict, or (ii) one or more Third Party Payors, or the Regulatory Reimbursement Policies in any way substantially change the method or amount of reimbursement or payment for patient services under the Agreement, then Hospital and Pro Care agree, in good faith, to amend this Contract to provide for payment of compensation in a manner consistent with any such prohibition, restriction, change or limitation.

6. INDEPENDENT CONTRACTOR. It is expressly acknowledged by the parties hereto that Pro Care, including any Physician employees ("Physician Employee") by Pro Care, is an "independent contractor" and nothing in this Agreement is intended nor shall be construed to create an employer/Physician relationship, a joint venture relationship, or a lease or landlord/tenant relationship, or to allow Hospital to exercise control or direction over the manner or method by which Pro Care and/or Physician Employee performs the services which are the subject matter of this Contract; provide always, however, that the services to be provided hereunder by Pro Care and/or any Physician Employee shall be provided in a manner consistent with the standards governing such services and the provisions of this Contract. Pro Care and/or any Physician Employee understand and agrees that (i) Pro Care and/or Physician Employee will not be treated as a Physician of Hospital for federal tax purposes. (ii) Hospital will not withhold on behalf of Pro Care and/or any Physician Employee pursuant to this Contract any sums for income tax, unemployment insurance, social security, or any other withholding pursuant to any law or requirement of any governmental body relating to Pro Care and/or Physician Employee, (iii) all of such payments, withholdings, and benefits, if any, are the sole responsibility of Pro Care and/or the Physician Employee. In the event the Internal Revenue Services or any other governmental agency should question or challenge the independent contractor status of Pro Care or the Physician Employee, the parties hereto mutually agree that both Pro Care and/or the Physician Employee and Hospital shall have the right to participate in any discussion or negotiation occurring with such agency or agencies, irrespective of whom or by whom such discussion or negotiation is initiated.

7. RECORDS. Upon written request of the Secretary of Health and Human Services or the Comptroller General of the Government Accounting Office, or any of their duly authorized representatives, Pro Care shall make available those contracts, books, documents, and records necessary to verify the nature and extent of the costs of services provided to Hospital. Such inspection

shall be available up to four (4) years after the rendering of such services, If Pro Care carries out any of the duties of this Agreement through a subcontractor with a value of \$10,000.00 or more over a twelve-month period with a related organization or individual, Pro Care agrees to include this requirement in any such subcontractor. This provision is included pursuant to and is governed by the requirements of Public Law 96-499, Section 952 [Section 1861 (v)(1)(I) of the Social Security Act and regulations promulgated thereunder.

8. NOTICE. All notices, requests, demands and other communications under this Agreement shall be in writing and shall be deemed to be duly given on the date of service, if served personally on the party to whom service is given, or upon receipt, if sent by a professional courier service, or on the date of depositing in the United States mail, postage prepaid, is sent by Certified or Registered Mail, Return Receipt Requested, addressed to the party to whom it is to be given as follows:

HOSPITAL: MEDICAL CENTER HOSPITAL  
500 West 4<sup>th</sup> Street  
Odessa, Texas 79761  
ATTENTION: Russell Tippin, President/CEO

PROCARE: MCH PROFESSIONAL CARE  
PO Box 2129  
Odessa, Texas 79760  
ATTENTION: Adiel Alvarado, President

Either party may change its address to which notices shall be sent by a notice similarly sent.

11. MISCELLANEOUS:

(a) This Agreement contains the entire agreement of the parties hereto and supersedes all prior agreements, contracts, and understandings, whether written or otherwise, between the parties hereto relating to the subject matter hereof. This Agreement may be executed in one or more counterparts, each of which shall be deemed an original, but all of which together shall constitute one and the same instrument.

(b) This Agreement shall be binding upon and shall inure to the benefit of the parties hereto, and shall be binding upon their successors, assigns, and/or representatives, as the case may be, Notwithstanding the foregoing, this Agreement may not be assigned without the prior written consent of both parties.

(c) This Agreement may be amended only my mutual written consent of the parties hereto.

(d) Any waiver, consent or approval of any kind or character on the part of the parties hereto of any breach or default under this Agreement, or any waiver on the part of the parties of any provision or condition of this Agreement must be in writing and shall be effective only to the extent allowed specifically by such writing. Any such waiver shall not be construed to be a waiver of any other breach or default occurring thereafter.

(e) In computing any period of time under this Agreement, the date of the act, notice, event, or default from which the designated period of time begins to run shall not be included. The last day of the period so computed shall be included. Unless it is a Saturday, Sunday, or legal holiday of the State of Texas, in which event the period shall run until the end of the next day which is not a Saturday or legal holiday.

(f) The headings of the various sections and paragraphs of this Agreement have been inserted for convenience and reference only and shall not modify, define, limit or expand the express provisions of this Agreement.

(g) This Agreement shall be construed and interpreted in conformity with the principles of ethics of the American Medical Association and shall be enforced and otherwise governed in accordance with the laws of the State of Texas.

WITNESS WHEREOF, the parties have duly executed this Agreement on the **1st day of October 2025**.

**MCH PROFESSIONAL CARE**

By: \_\_\_\_\_

ADIEL ALVARADO, PRESIDENT

**ECTOR COUNTY HOSPITAL DISTRICT  
d/b/a MEDICAL CENTER HOSPITAL**

By: \_\_\_\_\_

RUSSELL TIPPIN, PRESIDENT/CEO

## **MEMORANDUM**

Date: 9/18/2025

To: Ector County Hospital District Board of Directors

Through: Russell Tippin, President / CEO  
Kim Leftwich, Vice-President / CNO

From: David Graham MSN RN, ACNO ; Sirena Watts BSN RN, Trauma Program Director

Re: Q-Centrix Trauma Registry Staffing

**Total Cost...** **\$ 106,072 annually**

### **OBJECTIVE**

This memorandum requests formal board approval to execute a contract with Q-Centrix, a nationally recognized provider of clinical data management and quality reporting services to ensure MCH meets trauma designation requirements for patient Registry. Q-Centrix will provide professional abstraction and reporting support to ensure accuracy, compliance with accreditation and regulatory requirements, and reduced burden on internal staff

### **HISTORY**

MCH recently passed the Trauma level 2 survey with ACS. However, MCH received one deficiency related to trauma registry with the ACS requirement that all registry data must be concurrent as defined as having a minimum of 80% of patient records being completed within 60 days of patient discharge date. ACS standards also require 0.5 FTE for every 200 registries. MCH averages roughly 1500 registries yearly. This standard requires us to have 3.75 registrars to meet ACS standards. Currently the trauma department only has 2 fully trained registrars and one additional registrar who still requires large amounts of training and orientation.

### **FTE IMPACT**

No additional FTE(s) will be required.

**INSTALLATION & TRAINING**

N/A

**WARRANTY AND SERVICE CONTRACT**

See Quote

**DISPOSITION OF EXISTING EQUIPMENT**

N/A

**LIFE EXPECTANCY OF EQUIPMENT**

N/A

**MD BUYLINE INFORMATION**

N/A

**COMMITTEE APPROVAL**

ECHD Board

Pending



## MEMORANDUM

**TO:** ECHD Board of Directors

**FROM:** Bryan Cox, Director of Revenue Cycle  
Through John Grigson, Interim CFO

**SUBJECT:** FinThrive Amendment  
Current contract: 001-9030-FTRS-2023A

**DATE:** October 7, 2025

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**Cost:**

**Incremental cost: \$92,482 annually**

- Contract Analyzer: \$7,331
- Contract Manager Pro: \$55,131
- Contract Modelling Pro: \$7,239
- Online Patient Estimation: \$12,870
- Price Transparency: \$16,500
- Savings for existing contract: (-\$6,589)

**Implementation fees: \$44,024 one time**

**Total additional costs year 1: \$136,506**

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**Background:**

Under our current agreement, the hospital utilizes FinThrive contract management and modelling software. The platform enables us to:

- Improve accuracy in payer contract loading and maintenance
- Model contract terms against actual reimbursement to identify underpayments and opportunities
- Strengthen compliance with payer agreements
- Provide transparency into expected vs. actual net revenue

Currently, our ambulatory entities, ProCare & FHC, lack this functionality. This gap increases the risk of missed underpayments, reduces visibility into contract performance, and limits our ability to project revenue with precision.

We currently rely on a separate price transparency vendor. However, this vendor has proven increasingly difficult to work with, creating inefficiencies and barriers to effective contract oversight. By shifting to FinThrive for Price Transparency and Online Patient Estimation, we will consolidate functions under a single vendor known for ease of use and streamlined workflows. Additionally, since FinThrive already houses our hospital contracts, there is minimal lift to keep Price Transparency information up to date on our website.

**Staffing:**

No additional FTE's required.

**Funding:**

Operational Budget

TO: ECHD Board of Directors  
Through: Matt Collins, COO  
From: Jerry Hild, Divisional Director of Radiology  
SUBJECT: MRI Vitals Monitor  
DATE: September 17, 2025

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**Background**

An MRI-compatible vital signs monitor is required to ensure appropriate patient monitoring during certain MRI examinations, particularly those involving sedation or patients with cardiac devices. Patients with devices such as pacemakers or defibrillators are recommended to be monitored while their device is placed on MRI mode, to prioritize safety and quality of care. It is recommended that we continue providing this service using the appropriate equipment.

**Cost:**

Phillips Invivo MR400 Monitor	\$59,606.66
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**Staffing:**

N/A

**Disposition of Existing Equipment:**

Current unit nonfunctioning

**Implementation Time Frame:**

October 2025

**Funding:**

Capital Request